

## Agile Governance And Audit: An Overview For Auditors And Agile Teams

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Many auditors are now encountering Agile management methodologies for the first time. This can cause problems for the audit process because the methodology is very different from traditional project approaches. Aside from the difficulties faced by the auditor, an ineffective audit can have a negative effect on an Agile project and might even harm the final outcome. Written for auditors and Agile managers, Agile Governance and Audit bridges the gap between auditing requirements and Agile methodologies. It provides an overview of Agile for auditors and other risk professionals who have not encountered the approach before. The book also tells Agile teams what auditors and risk professionals need, and the questions they are likely to ask. Each chapter includes hints and tips for auditors, and a selection of case studies illustrates the practical issues involved in auditing Agile projects. This is an ideal book for any auditor encountering Agile, and Agile teams preparing for a management audit.

This report maps the activities of ten leading Supreme Audit Institutions (SAIs) in Brazil, Canada, Chile, France, Korea, the Netherlands, Poland, Portugal, South Africa and the United States.

Governments on both sides of the Atlantic have committed to introducing agile change management for faster results with cheaper implementation at lower risk. The first hands-on guide is designed to help public sector leaders reap the rewards of agile methods, based on the latest national and international research.

Includes four agile implementation case studies that provide a better understanding of agile internal auditing from a practical viewpoint.

The Cabinet Office

Foundations, Theory, and Practice

PRINCE2 Agile An Implementation Pocket Guide

Transforming the Internal Audit Process

Fundamentals of Assurance for Lean Projects

OECD Public Governance Reviews Mexico's National Auditing System Strengthening Accountable Governance

This report concludes that the Department for Work and Pensions has not achieved value for money in its early implementation of Universal Credit. The Department was overly ambitious in both the timetable and scope of the programme, took risks to try to meet the short timescale and used a new project management approach which it had never before used on a programme of this size and complexity. It was unable to explain how it originally decided on its ambitious plans or evaluated their feasibility. Nor did it have any adequate measures of progress. Over 70 per cent of the £425 million spent to date has been on IT systems, and £34 million of its new IT systems has been written off. The existing systems offer limited functionality - the current IT system lacks a component to identify potentially fraudulent claims so that the Department has to rely on multiple manual checks on claims and payments. Problems with the IT system have delayed national roll-out of the programme, which will reduce the expected benefits of reform and - if the 2017 completion date remains - increase risks by requiring the rapid migration of a large volume of claimants. The source of many problems has been the absence of a detailed view of how Universal Credit is meant to work. In addition, poor control and decision-making undermined confidence in the programme and contributed to a lack of progress. The Department has particularly lacked IT expertise and experienced frequent changes in senior management.

How Cyber Security Can Protect your Business - A guide for all stakeholders provides an effective and efficient framework for managing cyber governance, risk and compliance, which organisations can adapt to meet their own risk appetite and synchronise with their people, processes and technology.

Challenges in unpredictable markets, changing customer requirements, and advancing information technologies have led to progression towards service oriented engineering and agile and lean software development. These prevailing approaches to software systems provide solutions to challenges in demanding business environments. Agile and Lean Service-Oriented Development: Foundations, Theory and Practice explores the groundwork of service-oriented and agile and lean development and the conceptual basis and experimental evidences for the combination of the two approaches. Highlighting the best tools and guidelines for these developments in practice, this book is essential for researchers and practitioners in the software development and service computing fields.

"How can you argue with the core principles of Lean, that you focus on what provides value to your customer and eliminate work that is not necessary (muda)? Internal auditors need to understand not only who their primary customers are, but what is valuable to them - which in most cases is assurance that the risks that matter to the achievement of objectives are properly managed. We need to communicate what they need to know and not what we want to say. This incessant focus on the customer and the efficient production of a valued product should extend to every internal audit team. How else can we ensure that we optimize the use of our limited resources to address the dynamic business and risk environment within which our organizations operate?" Norman Marks, GRC Thought Leader Using lean techniques to enhance value add and reduce waste in internal auditing Lean Auditing is a practical guide to maximising value and efficiency in internal audit through the application of lean techniques. It is an ideal book for anyone interested in understanding what progressive, value adding audit can be like. It is also ideal for anyone wondering whether audit activities can be streamlined or better co-ordinated with other activities. The book contains practical advice from the author's experience as CAE of AstraZeneca PLC; from his work as a consultant specializing in this field; as well as insights from leading CAEs in the UK, US and elsewhere. In addition, there are important insights from thought leaders such as Richard Chambers (IIA US) and Norman Marks (GRC thought leader) and Chris Baker (Technical Manager of the IIA UK). Increasing pressure on resources is driving a need for greater efficiency in all areas of business, and Internal Audit is no exception. Lean techniques can help streamline the workflow, but having only recently been applied to IA, lack the guidance available for other techniques. Lean Auditing fills this need by combining expert instruction and actionable advice that helps Internal Auditors:

Benchmark their efficiency against lean ways of working Understand warning signs of waste and lower added value Understand practical ways of working that improve added value and reduce waste Gain confidence about progressive ways of working in internal audit Understand how improved ways of working in audit can positively impact the culture of the wider organization One of the keys to the lean audit is finding out exactly what the stakeholder wants, and eliminating everything else. Scaling back certain operations can delineate audit from advisory, and in the process, dramatically improve crucial outcomes. To this end, Lean Auditing is the key to IA efficiency.

Procurement of information and communication technologies (ICT) plays a decisive role not only in public-service delivery but in public-sector modernisation. This report takes stock of current ICT

procurement practices in the Slovak Republic and provides evidence-based strategic policy advice for the Slovak Government on how to adopt more innovative and agile approaches in ICT procurement.

Agile Conversations

Good Practices and Recommendations

Agile Audit Transformation and Beyond

8th International Conference, XP 2007, Como, Italy, June 18-22, 2007, Proceedings

Transform Your Conversations, Transform Your Culture

Fundamentals of Information Security Risk Management Auditing

Opportunities and Lessons

Information Systems Management is intended to sensitize the heads of organizations to the issues raised by information systems (IS). Through its pedagogical presentation, the book ensures that issues related to IS are not left solely to the experts in the field. The book combines and analyzes three key concepts of IS: governance, urbanization and alignment. While governance requires the implementation of a number of means, bodies and procedures to manage IS more effectively, urbanization involves visualization methods to enable the manager to take into account the different levels of the organization of an IS and their coherence. Finally, alignment assesses the ability of the IS to make a significant contribution to the organization's strategy.

An ideal introduction to Agile project management for auditors, project managers, Agile teams and students. This guide provides an overview of Agile for auditors, reviewers and project teams.

Governance and corruption issues have taken the center stage in international discussions, especially after the adoption by the IMF in 2018 of a new framework for engagement on governance and corruption. Sound institutions that guarantee integrity in the management of public affairs are critical on the path toward higher and more inclusive growth. Corruption undermines the quality of institutions, weakens the effectiveness of government programs, and compromises social trust in government policies. Indeed, countries around the world that improved their governance systems are reaping a “governance dividend,” and governance-enhancing reformist countries in sub-Saharan Africa include Botswana, Rwanda, and Seychelles. In addition, Liberia, Sierra Leone, and Angola demonstrate that important reforms are possible, including in fragile environments. The importance of good governance has acquired even more importance as countries try to introduce policies to fight the ongoing COVID-19 pandemic. Special attention to governance in an emergency context, including situations associated with conflict, other health crises and natural disasters, is therefore essential. Innovation and new technologies are critical instruments that policymakers can use in their efforts to improve governance and transparency.

The book is intended to provide a much deeper understanding of agile principles, methodologies, and practices to enable project managers to develop a more agile approach and understand how to blend and tailor agile and traditional principles, methodologies, and practices to create an appropriate balance of control and agility to fit a business environment as well as the risks and complexities of any individual project. The book will also provide business managers and leaders an understanding of how to fit agile methodologies into an overall business strategy that provides the right balance of control and agility for their business.

An introduction to Lean thinking Lean is a mindset rather than a methodology; it is a way of thinking based on practices, strategies, tools and methods that can be applied to maximise value and minimise waste while ensuring that processes achieve corporate goals. Lean helps organisations in all sectors achieve their objectives by facilitating a long-term culture shift focusing on three fundamental areas: waste, customer value and continuous incremental improvement. A good assurance review will ensure that resources are being applied efficiently and effectively to achieve these objectives. Product overview Fundamentals of Assurance for Lean Projects explains the fundamental concepts of Lean and how they can be applied to any project, including software development and organisational change. It explains the jargon and dispels the mystique that surrounds Lean, providing readers with guidance and tips on performing audits or assurance reviews for Lean projects. It also describes how Lean fits with Agile and Kanban, and how it can be combined with Six Sigma to create an efficient, high-quality approach. The book provides strong practical guidance for those tasked with providing assurance for Lean projects. Read this book to learn about the approach and principles of Lean, the governance of Lean projects, and Lean audit and review. Topics covered include: The five main Lean principles and their significance.Tools used for root-cause analysis (the five whys and fishbone analysis).Defining and modelling customer value, and innovative responses to customer needs (the Kano model).Common causes of waste and how to improve flow.Customer pull and Kanban mechanisms to manage the associated flow of processing and information.The pursuit of perfection (Kaikaku and Kaizen) and total quality management (TQM).The application of Lean principles to software development.Practical suggestions for approaches to auditing. As with all books in the Fundamentals Series, Fundamentals of Assurance for Lean Projects introduces the subject and includes references for those who would like to further investigate specific areas.

A Practical Guide for Auditors, Reviewers and Project Teams

Information Technology Risk Management and Compliance in Modern Organizations

Step-by-step advice for every project type

Governance, Urbanization and Alignment

Oversight, Insight and Foresight

The Impact of Government's ICT Savings Initiatives

A Comprehensive Guide for Public, Private, and Not-for-Profit Board Members

Auditing at the speed of risk requires internal auditors to rethink the way we work. Agile auditing provides a path forward that blends the best elements from agile project management and internal audit best practices. Leaders in internal audit incorporate an agile audit mindset in their departments, but most of the available resources provide theoretical ideas. Even when outside consultants lead an agile transition, the consultants primarily focus on adding agile ceremonies without the fundamental mindset change required for an agile audit transformation. This book provides a practical guide for audit leaders to follow as a playbook for implementing agile across their department, impacting every facet of the audit lifecycle. The mental shift required for making a lasting change. Every chapter includes discussion questions to facilitate discourse or just to help you analyze your own department. Next, we look at a typical internal audit department as they attempt to transform their traditional audit methodology to agile auditing so we can learn from their missteps and successes. The guidance in Agile Audit Transformation and Beyond includes the basics of agile auditing, practical directions for shifting each phase of the transition, the hurdles faced during the transition, and forward-looking thought leadership on expanding beyond internal audit into agile assurance.

Assessing IT Projects to Ensure Successful Outcomes is a comprehensive reference guide that focuses on the assessment of IT projects. Organised into five main sections (Approach, Plan, Collect Information, Assess and Recommend, Pack), it is interspersed with case studies based on the author's extensive experience delivering projects, the book provides exhaustive guidance on structuring and conducting an IT project assessment, from planning to presentation.

An introductory guide to information risk management auditing, giving an interesting and useful insight into the risks and controls/mitigations that you may encounter when performing or managing an audit of information risk. Case studies and expert guidance to provide the best grounding in information risk available for risk managers and non-specialists alike.

This report presents the findings and recommendations of the OECD review of Mexico's national auditing system, with a focus on the Auditoria Superior de la Federación, the supreme audit institution.

The revised new edition of the must-read guide for executives—provides comprehensive coverage of topics in corporate governance by leading subject-matter experts The Handbook of Board Governance is the marketing-leading text on public board governance. Providing comprehensive, in-depth coverage, this unique text represents a collaboration of internationally-recognized academics and prominent organization directors, executives, managers, and advisors. Contributors include Babcock, Robert Eccles, Alice Korngold, Ellie Mulholland, Michael Useem, Elizabeth Valentine and John Zinkin. Practical, expert guidance enables readers to understand value creation and the strategic role of the board, risk governance and oversight, executive compensation committee effectiveness, CEO succession planning, and other diverse board duties and responsibilities. Now in its second edition, the Handbook offers substantial updates and revisions reflecting contemporary trends, practices and board governance. New content includes discussions of pressing issues related to climate change, examination of information technology and cybersecurity challenges, and recent tax legislation that will impact executive compensation. Edited by award-winning teacher, professor, lawyer, management consultant, and specialist on boards of directors—integrates practical experience and academic rigor to assist readers: Build and strengthen engaged and collaborative leadership in the board role and responsibilities of a well-functioning governing board Risk governance, assurance, and the duties of directors Keep pace with new trends in board governance and shareholder responsibility Measure performance and align performance with executive pay Understand information technology governance, sustainability governance, and the different forms of governance Highly relevant to board and committee members regardless of sector or industry, The Handbook of Board Governance is an invaluable source of knowledge on all aspects of corporate and organization governance.

Making Sense of Agile Project Management

OECD Public Governance Reviews Supreme Audit Institutions and Good Governance Oversight, Insight and Foresight

Are the risks too great?

The Technology Procurement Handbook

OECD Public Governance Reviews Chile's Supreme Audit Institution Enhancing Strategic Agility and Public Trust

Information Systems Management

Adapting Configuration Management for Agile Teams

**This guide provides an overview of Agile for auditors, reviewers and project teams This guide covers: - Agile project management audit objectives and risks; - What controls to expect and how these can be audited; - Case studies illustrating Agile project initiation and high-level requirements; and - Hints and tips for performing an audit review.**

**Making Sense of Agile Project Management Business & Economics/Project Management The essential primer to successfully implementing agile project management into an overall business strategy For a project to be truly successful, its management strategy must be flexible enough to adapt to dynamic and rapidly evolving business needs. Making Sense of Agile Project Management helps project managers think outside the box by presenting a deep exploration of agile principles, methodologies, and practices. Straying from traditional bureaucratic procedures that are rigidly defined, this book espouses a heavy reliance on the training and skill of collaborative, cross-functional teams to adapt the methodology to the problem that they are attempting to solve—rather than force-fitting a project to a particular methodology. Making Sense of Agile Project Management: Focuses on how agile project management fits with other more traditional project management models to provide a more effective strategy Includes many cases taken from real-world companies illustrating good and bad agile implementation Provides coverage that is balanced and objective with discussion of both agile and non-agile methodologies Making Sense of Agile Project Management employs a straightforward approach that enables project managers to grasp concepts quickly and develop adaptable management tools for creating a vibrant and fluid business environment. By utilizing the principles laid out in this book, business managers and leaders will strengthen their ability to meet the risks and complexities of any individual project—and better understand how to blend the appropriate balance of control and agility into an overall business strategy.**

**Adapting Configuration Management for Agile Teams provides very tangible approaches on how Configuration Management with its practices and infrastructure can be adapted and managed in order to directly benefit agile teams. Written by Mario E. Moreira, author of Software Configuration Management Implementation Roadmap, columnist for CM Crossroads online community and writer for the Agile Journal, this unique book provides concrete guidance on tailoring CM for Agile projects without sacrificing the principles of Configuration Management.**

**Reviewing IT in Due Diligence provides an introduction to IRM in due diligence, and outlines some of the key IT issues to consider as part of the due diligence process. For those new to the process, it explains how to conduct an IT due diligence review, from scoping to reporting, and includes information on post-merger integration to realise business benefits from the deal. For more experienced practitioners, Reviewing IT in Due Diligence provides fresh insight into the process, highlighting issues that need to be addressed, and provides a business case for IRM involvement in the due diligence process.**

**Software development continues to be an ever-evolving field as organizations require new and innovative programs that can be implemented to make processes more efficient, productive, and cost-effective. Agile practices particularly have shown great benefits for improving the effectiveness of software development and its maintenance due to their ability to adapt to change. It is integral to remain up to date with the most emerging tactics and techniques involved in the development of new and innovative software. The Research Anthology on Agile Software, Software Development, and Testing is a comprehensive resource on the emerging trends of software development and testing. This text discusses the newest developments in agile software and its usage spanning multiple industries. Featuring a collection of insights from diverse authors, this research anthology offers international perspectives on agile software. Covering topics such as global software engineering, knowledge management, and product development, this comprehensive resource is valuable to software developers, software engineers, computer engineers, IT directors, students, managers, faculty, researchers, and academicians.**

**The Digital Transformation of Auditing and the Evolution of the Internal Audit**

**An Overview for Auditors and Agile Teams**

**National Audit Office: Universal Credit: Early Progress - HC 621****Fundamentals and Applications****Building the Agile Enterprise****Reviewing IT in Due Diligence****Assessing IT Projects to Ensure Successful Outcomes**

A successful digital transformation must start with a conversational transformation. Today, software organizations are transforming the way work gets done through practices like Agile, Lean, and DevOps. But as commonly implemented as these methods are, many transformations still fail, largely because the organization misses a critical step: transforming their culture and the way people communicate. Agile Conversations brings a practical, step-by-step guide to using the human power of conversation to build effective, high-performing teams to achieve truly Agile results. Consultants Douglas Squirrel and Jeffrey Fredrick show readers how to utilize the Five Conversations to help teams build trust, alleviate fear, answer the “whys,” define commitments, and hold everyone accountable. These five conversations give teams everything they need to reach peak performance, and they are exactly what’s missing from too many teams today. Stop focusing on processes and practices that leave your organization stuck with culture-less rituals. Instead, unleash the unique human power of conversation.

PMBOK® Guide is the go-to resource for project management practitioners. The project management profession has significantly evolved due to emerging technology, new approaches and rapid market changes. Reflecting this evolution, The Standard for Project Management enumerates 12 principles of project management and the PMBOK® Guide – Seventh Edition is structured around eight project performance domains. This edition is designed to address practitioners’ current and future needs and to help them be more proactive, innovative and nimble in enabling desired project outcomes. This edition of the PMBOK® Guide:
 

- Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.);
- Provides an entire section devoted to tailoring the development approach and processes;
- Includes an expanded list of models, methods, and artifacts;
- Focuses on not just delivering project outputs but also enabling outcomes;
- Integrates with PMI standards+™ for information and standards application content based on project type, development approach, and industry sector.

An expert introduction More than 85% of businesses now take advantage of Cloud computing, but Cloud computing does not sit easily with the DPA. Data Protection and the Cloud addresses that issue, providing an expert introduction to the legal and practical data protection risks involved in using Cloud services. Data Protection and the Cloud highlights the risks an organisation’s use of the Cloud might generate, and offers the kind of remedial measures that might be taken to mitigate those risks. Topics covered include:
 

- Protecting the confidentiality, integrity and accessibility of personal data
- Data protection responsibilities
- The data controller/data processor relationship
- How to choose Cloud providers
- Cloud security – including two-factor authentication, data classification and segmentation
- The increased vulnerability of data in transit
- The problem of BYOD (bring your own device)
- Data transfer abroad, US Safe Harbor and EU legislation
- Relevant legislation, frameworks and guidance, including: the EU General Data Protection Regulation
- Cloud computing standards
- the international information security standard, ISO 27001
- the UK Government’s Cyber Essentials scheme and security framework
- CESG’s Cloud security management principles
- guidance from the Information Commissioner’s Office and the Open Web Application Security Project (OWASP)

 Mitigate the security risks Mitigating security risks requires a range of combined measures to be used to provide end-to-end security. Moving to the Cloud does not solve security problems, it just adds another element that must be addressed. Data Protection and the Cloud provides information on how to do so while meeting the DPA’s eight principles.

According to the National Audit Office, in 2011-12, government spent an estimated £316 million less on ICT than it would otherwise have done. The main challenge, however, will be to move to the delivery of ICT solutions that reform public services and the way that government works. The government announced in October 2012 that, subject to audit, it had already saved £410 million from its savings initiatives in 2012-13 and expected to save a further £200 million by the end of March 2013. The appointment of commercial experts has helped departments to claw money back, renegotiate contracts before they expire and, overall, spend less on ICT than they otherwise would have done. However, weaknesses in data held by the Cabinet Office have meant that the £348 million of savings reported by the Cabinet Office for 2011-12, resulting from its initiative to manage ICT suppliers as a single customer, could not be validated. To date, moreover, the Cabinet Office has measured only cost savings and has not published measures of the wider impacts of its initiatives. The department is starting to take steps to consider risk and performance on a more holistic basis, which should provide it with more information on wider impact. Views are mixed on the effect of reform on government’s relationship with ICT suppliers. Suppliers consulted by the NAO were frustrated at the slow pace of change and the focus on cost-cutting, rather than exploring innovative opportunities to redesign public service and put services online. There have also been comments from government on resistance by suppliers to change

Attacks on information systems and applications have become more prevalent with new advances in technology. Management of security and quick threat identification have become imperative aspects of technological applications. Information Technology Risk Management and Compliance in Modern Organizations is a pivotal reference source featuring the latest scholarly research on the need for an effective chain of information management and clear principles of information technology governance. Including extensive coverage on a broad range of topics such as compliance programs, data leak prevention, and security architecture, this book is ideally designed for IT professionals, scholars, researchers, and academicians seeking current research on risk management and compliance.

Agile Project Management, Assurance and Auditing

Enhancing Strategic Agility and Public Trust

Rising from the Mailroom to the Boardroom

Unique Insights for Governance, Risk, Compliance and Audit Leaders

Directing The Agile Organisation

OECD Public Governance Reviews Towards Agile ICT Procurement in the Slovak Republic Good Practices and Recommendations

Balancing Control and Agility

PRINCE2 Agile: An Implementation Pocket Guide is an official AXELOS-licensed guide that explains the PRINCE2 Agile framework in clear business language with practical guidance on how to implement this framework for any project in your organisation. It is ideal for those who need a readily available reference source to supplement the official AXELOS PRINCE2 Agile guide.

Master new, disruptive technologies in the field of auditing Agile Auditing: Fundamentals and Applications introduces readers to the applications and techniques unlocked by tested and proven agile project management principles.

This book educates readers on an approach to auditing that emphasizes risk-based auditing, collaboration, and speedy delivery of meaningful assurance assessments while ensuring quality results and a focus on the areas that pose the greatest material risks to the business under audit. The discipline of auditing has been forever changed via the introduction of new technologies, including: Machine learning Virtual Conferencing Process automation Data analytics Hugely popular in software development, the agile approach is just making its way into the field of audit. This book provides concrete examples and practical solutions for auditors who seek to implement agile techniques and methods. Agile Auditing is perfect for educators, practitioners, and students in the auditing field who are looking for ways to introduce greater levels of efficiency and effectiveness to their discipline.

Chapter 1 looks at your role as a manager. How will your responsibilities change under Agile Business Management? What techniques can you use to manage your staff? Chapter 2 discusses your organisation’s relationship and interaction with its customers. What are their needs and goals, and how can you work together to achieve them? Chapter 3 provides the organisational context in which Agile Business Management operates. It discusses lean management structures and the techniques to manage different types of staff, teams and organisations. Chapter 4 looks at how you and your team work the “agile way” and describes tools and techniques to help optimise workflow, exploit change and manage customer requirements. The book closes with a look at associated financial models that support your Agile organisation, the processes you can use to run an Agile Business Management transformation, and the first steps to take towards that transformation.

In the last ten years IT has brought fundamental changes to the way the world works. Not only has it increased the speed of operations and communications, but it has also undermined basic assumptions of traditional business models and increased the number of variables. Today, the survival of major corporations is challenged by a world-wide marketplace, international operations, outsourcing, global communities, a changing workforce, security threats, business continuity, web visibility, and customer expectations. Enterprises must constantly adapt or they will be unable to compete. Fred Cummins, an EDS Fellow, presents IT as a key enabler of the agile enterprise. He demonstrates how the convergence of key technologies—including SOA, BPM and emerging enterprise and data models—can be harnessed to transform the enterprise. Cummins mines his 25 years experience to provide IT leaders, as well as enterprise architects and management consultants, with the critical information, skills, and insights they need to partner with management and redesign the enterprise for continuous change. No other book puts IT at the center of this transformation, nor integrates these technologies for this purpose. Shows how to integrate and deploy critical technologies to foster agility Details how to design an enterprise architecture that takes full advantage of SOA, BPM, business rules, enterprise information management, business models, and governance Outlines IT’s critical mission in providing an integration infrastructure and key services, while optimizing technology adoption throughout the enterprise Illustrates concepts with examples and cases from large and small commercial enterprises Shows how to create systems that recognize and respond to the need for change Identifies the unique security issues that arise with SOA and shows how to deploy a framework of technologies and processes that address them

Boards and business leaders expect their key advisors to deliver fresh insights, and increasingly expect them to demonstrate foresight. To achieve what is expected, it is crucial to understand the dynamics of conversations in the boardroom and around the audit committee table. This book provides those unique perspectives. The journey from the ‘mailroom to the boardroom’ follows the story of a young banker who moved into the internal auditing profession as part of the ‘new breed’, then rose through the ranks into senior leadership and chief audit executive roles, before assuming audit committee and board roles that had an immense influence on governance, risk, compliance, and audit professionals. Success does not always follow a smooth and uneventful trajectory, and this story reflects insights from both the ups and the downs of the journey. Each chapter shares insights, better practices, case studies, practical examples, and real-life challenges and draws them together into 101 building blocks, each one providing crucial career-long learnings. The storytelling provides insights to people at all levels on the importance of positioning oneself to step into leadership roles, helps them understand how to evaluate and pursue potential career growth opportunities, provides tips on how to holistically manage and advance their career, and inspires higher-level thinking that enhances governance, risk, compliance and audit practices.

Agile and Lean Service-Oriented Development: Foundations, Theory, and Practice

A lean approach to business management

Agile Project Management for Government

Agile Project Management, Assurance and Auditing - A practical guide for auditors, reviewers and project teams

Agile Auditing

PMI: Agile Certified Practitioner

Strengthening Accountable Governance

*This review focuses on advancing the performance-management vision of the Comptroller General of the Republic of Chile (Contraloría General de la República, CGR) with a view to enhance the relevance and positive impact of its work on accountability ...*

*Lean, Agile, and the Toyota Production System are transforming everything... how cars are made, software is designed, health care is delivered, even how utilities provide service. Waste and inefficiency are being driven from every aspect of business... except internal auditing.*

*Until now! Mashing up principles from all three, Active Auditing teaches you how to... A) Get more internal audit work done in less time, B) Build closer relationships with your audit clients, C) Anticipate obstacles and install countermeasures before they derail your engagements, D) Avoid conflicts and celebrate successes, E) Create shared purpose with your audit clients and act as a single combined team. Created and tested in the real world, Active Auditing combines visual management tools, iterative audit execution, and energetic collaboration to create a whole new way to manage internal audits. Regardless of your organization or environment, you can use these tools to do internal audit work in a better, more rewarding, and more efficient way.*

*Agile, a topic of growing importance in project management, is an iterative and incremental software developmental methodology that helps organizations to be more flexible to change and to deliver workable software in a shorter span of time. PMI-ACPSM is the new credential offered by the Project Management Institute, and validates a practitioner's ability to understand and apply agile principles and practices. PMI: Agile Certified Practitioner is a self-study guide that is essential reading for all PMI-ACPSM aspirants to clear the certification exam. Following an easy and a step-by-step learning approach, this book presents not only the basic agile concepts but also the latest developments in the field, based entirely on the guidelines from the Project Management Institute.*

*This book constitutes the refereed proceedings of the 8th International Conference on Agile Processes in Software Engineering and eXtreme Programming, XP 2007, held in Como, Italy in June 2007. It covers managing agile processes, extending agile methodologies, teaching and introducing agile methodologies, methods and tools, empirical studies, and methodology issue.*

*The main objective of this book is to provide both academics and practitioners with a global vision of the evolution of internal auditing in a fast-changing business landscape driven by digital transformation. Digital transformation has been first associated with the emergence and the development of new technologies (artificial intelligence, blockchain, cloud computing, data analytics, predictive analytics, robotic process automation, IOT, drones etc.). Beyond the technological dimensions, this transformation has several impacts on businesses, organizations and processes and raises several questions for auditing activities. This book explores how digitalization not only has an impact on the audit environment, but also on internal audit practices and methodologies, information technology (IT)/information system (IS) audit, IT governance and risk management. The auditing profession also has to face the same challenges. Auditors should develop new skills. To continue to provide high quality service in such an environment, the methodologies, the process and the tools used for conducting an audit have progressively changed from those applied to the traditional audit. Internal audit, as a key strategic function, must evolve too. Finally, the book also investigates the impact of the COVID-19 pandemic on internal auditing. The author highlights the need for a new vision and renewed forecasting tools. The post-COVID-19 business and corporate world has changed. Internal audit, as a key strategic function, must evolve too.*

Agile Governance and Audit

How Cyber Security Can Protect Your Business

The Handbook of Board Governance

Driving Added Value and Efficiency in Internal Audit

Active Auditing - a Practical Guide to Lean and Agile Auditing

Lean Auditing

A Practical Guide to Digital Buying

With the rise of cloud services and the digitization of all business units, procurement managers need to understand how to buy technology services in order to generate revenue, drive innovation and retain customers. The Technology Procurement Handbook provides a structured and logical view of the digital buying process. It includes invaluable advice on how to manage digital demand, prepare sourcing strategies, analyze the cost and benefits of proposed solutions and negotiate and implement comprehensive agreements. The Technology Procurement Handbook examines the multiple streams of data that feed into the technology procurement process, such as ITIL service lifecycle data, PMI project management and cloud and software contract provisions. The book includes case studies and extensive practical advice based on the authors experience from recent procurement projects. There is also a chapter on modular contracting for the US market, explaining the use of agile contracts for IT projects.

A Guide to the Project Management Body of Knowledge (PMBOK® Guide) ▯ Seventh Edition and The Standard for Project Management (BRAZILIAN PORTUGUESE)

Balancing Sustainability and Speed

Data Protection and the Cloud

Research Anthology on Agile Software, Software Development, and Testing

Agile Processes in Software Engineering and Extreme Programming

With SOA, BPM and MBM

Are you buying an IT asset or liability