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Never HIGHLIGHT a Book

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is printed on demand.

The one primer you need to launch, lead, and sponsor successful projects. We're now living in the project economy. The number of projects initiated in all

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*sectors has skyrocketed,
and project management
skills have become
essential for every leader
and manager. Still,
project failure rates
remain extremely high.*

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Why? Leaders oversee too many projects and have too little visibility into them. Project managers struggle to translate their hands-on, technical knowledge up to senior

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*management. The result?
Worthy projects are
starved of time and
resources and fail to
deliver benefits, while
too much investment goes
into the wrong projects.*

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To compete in the project economy, you need to close this gap. The HBR Project Management Handbook shows you how. In this comprehensive guide, project management expert

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*Antonio Nieto-Rodriguez
presents a new and simple
framework that will
increase any project's
likelihood of success.
Packed with case studies
from many industries*

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worldwide, it will teach you how to manage your organization's projects, strategic programs, and agile initiatives more effectively and push the best ones ahead to

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completion. Timeless yet forward-looking, this book will help you win in the project-driven world. In the HBR Project Management Handbook you'll find: Everything you need to

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*know about project
management in practical,
nontechnical language A
definitive taxonomy of
project types, from
product launches to
digital transformations to*

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*megaprojects A road map
for becoming an effective
project leader and
executive sponsor A new,
simple, and universal
project framework, the
Project Canvas, that*

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*breaks down any project
into essential building
blocks that can be easily
understood by all project
stakeholders Original
concepts and exclusive
case studies from public-*

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*and private-sector
organizations worldwide
You'll learn: A common
language for project
managers and executives to
run successful projects
across your organization*

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*When to use agile,
traditional, or hybrid
methods in your projects
The twelve principles of
successful projects,
including purpose,
agility, and a focus on*

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*outcomes Techniques for
selecting and advancing
the best projects and
managing a strategic and
balanced project portfolio
How today's projects will
help address some of the*

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most pressing global trends, including automation, sustainability, diversity, and crisis management Why project management needed to be reinvented and what

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*the future holds HBR
Handbooks provide
ambitious professionals
with the frameworks,
advice, and tools they
need to excel in their
careers. With step-by-step*

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guidance, time-honed best practices, and real-life stories, each comprehensive volume helps you to stand out from the pack—whatever your role. Organizations invest a lot

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*of time, money, and energy
into developing and
utilizing risk management
practices as part of their
project management
disciplines. Yet, when you
move beyond the project to*

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*the program, portfolio,
PMO and even
organizational level, that
same level of risk command
and control rarely exists.
With this in mind, well-
known subject matter*

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expert and author Andy Jordan starts where most leave off. He explores risk management in detail at the portfolio, program, and PMO levels. Using an engaging and easy-to-read

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*writing style, Mr. Jordan
takes readers from
concepts to a process
model, and then to the
application of that
customizable model in the
user's unique environment,*

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*helping dramatically
improve their risk command
and control at the
organizational level. He
also provides a detailed
discussion of some of the
challenges involved in*

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this process. Risk Management for Project Driven Organizations is designed to aid strategic C-level decision makers and those involved in the project, program,

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*portfolio, and PMO levels
of an organization. J.*

*Ross Publishing offers an
add-on for a nominal fee
-- Downloadable tools and
templates for easy
customization and*

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implementation.

"Not Your Usual Dry And
Boring PMO Guidebook. The
words fly off the page and
Baker's easy humour makes
this an engaging read.
Don't be mistaken though,

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the content is spot on. If you want your PMO to succeed, or if you need to refresh it, start by reading this book." Valdi Gravitis, Founder NSW Whole of Gov. PMO

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*Community of Practice Is
Your PMO Cursed to Fail?
Have you ever stopped and
considered how deep the
PMO graveyard in your
organisation is? 3 deep?
...5? More? The multi-*

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*million dollar question
is: Are you doing anything
different? Or is your PMO
cursed to fail too? Almost
every organisation has
tried at least once to
build a functioning and*

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*sustainable Project,
Program or Portfolio
Management Office ...And
almost every organisation
has failed. Well, I have
dug up the skeletons,
avoided the zombies, aired*

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*out the tombs, outrun the
boulders and uncovered the
common cause of PMO death.
Want to know what I found?
The PMOs Were Worthless!
But all isn't lost. What
if I said that you could*

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reverse the trend? Could you be the hero who pulls the sword from the stone and stops the curse? Let this guide be the Merlin to your King Arthur. It contains everything you

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will need to finally break the cycle (while showing everyone else, once again, that you can achieve the impossible). So, You Want to Create a High Value PMO? What landed you here?

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World
Perhaps you are frustrated
with the lack of logic in
allocating change
investment? Or maybe you
are staring at an
overwhelming number of
reports, systems,

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*frameworks and
methodologies? Do your
project managers need a
capability boost? Or is it
that the information you
need just isn't there?
Maybe you are about to*

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*commence a large program
of work? Or is it just
chaos - and your projects
are running amok. No
matter the reason you are
here, I've got some great
news. This guide will*

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help. This guide is for you if you have just been tasked with setting up a new PMO, and you want to do it right. Equally, this guide is for you if your office is well established

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*but you just aren't
getting the results you
expected. In short - this
guide is for you if you
need to create entirely
new levels of value
through your PMO. What You*

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*Can Expect From This Guide
This isn't some half-
arsed, 10 page, 'ultimate
guide to X' written by a
copywriter to drive more
clicks. Nor is this a
buzzfeed style list of the*

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'5 things you really need to know when running a PMO'. Creating High Value PMOs is a dedicated piece of work, written by an expert that has lived each recommendation. It shares

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*with you the real
foundations for PMO
success. With 150 pages of
content and a multitude of
brand new techniques -
this guide is for those
who are willing to make*

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*real improvements in what
they are doing. You will
be shown: How to Break Out
of the Administrative
Death Cycle The Difference
Between Valuable and
Cursed PMOs The 3 Simple*

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*Steps to Get Clear on your
Value - and Communicate
it! How to Rally Your
People - Building Momentum
and Community What it
means to Normalise
Success, Failure and*

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*Learning How to Overcome
the Cultural Mishaps that
Undermine PMOs And more...*

See you inside.

*A Disciplined Agile
Delivery Handbook for
Optimizing Your Way of*

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Working
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*Creating the Project
Office*

*Driving Digital
From PMO to VMO*

*Discover the Whole Story,
Build the Right Product*

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*The DNA of Strategy
Execution*

*Studyguide for Business
Driven Pmo Setup*

*Outlines and Highlights
for Business Driven Pmo
Setup*

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A GUIDE TO EFFECTIVE PROJECT
MANAGEMENT IN TECHNOLOGY-
BASED FIRMS Used
effectively, project
management can increase a
firm's market share, product
quality, and customer
satisfaction. Though

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technology-based companies place themselves at a competitive disadvantage if they neglect this strategic tool, many overlook project management's benefits because they see themselves as continuously adapting

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organizations. In reality,
this role makes project
management even more vital.
Managing Technology-Based
Projects imparts the latest
approaches and tools
essential to lead a
successful technology-based

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project. It outlines the practical integration of project management with four key areas: strategic alignment of projects within the enterprise, the project management process and its organizational support

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system, invaluable tools and techniques, and the individual and group leadership within a project's organization. Complete with examples of industrial applications, the book includes: Methods for

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defining key performance
indicators and assessing
project management process
effectiveness Suggestions
for fine-tuning and
continuous improvement
Practical case scenarios,
discussion topics, end-of-

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chapter reviews, and exercises Attention to project management as it applies to a globalized business No one in a managerial role should be without Thamhain's expert advice. This guidebook is

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your road map to
successfully incorporating
enterprise project
management into technology-
based work.

In Team Topologies DevOps
consultants Matthew Skelton
and Manuel Pais share

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secrets of successful team patterns and interactions to help readers choose and evolve the right team patterns for their organization, making sure to keep the software healthy and optimize value streams.

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Team Topologies will help readers discover:

- Team patterns used by successful organizations.
- Common team patterns to avoid with modern software systems.
- When and why to use different team patterns.

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How to evolve teams effectively. • How to split software and align to teams. Business Driven Project Portfolio Management covers the top 10 risks that threaten project portfolio management success and

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offers practical alternatives to help ensure achievement of desired results. Written from a business perspective, it contains the executive insights, management strategy, tactics, processes

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and architecture needed for
the successful
implementation, ongoing
management, and continual
improvement of project
portfolio management (PPM)
in any organization. Key
Features: --Presents

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actionable tools, techniques
and solutions to the top 10
PPM risks and execution
difficulties that most
organizations and program
management offices (PMOs)
face --Includes real case
examples that organizations

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and PMOs of all shapes and sizes seeking to effectively management project portfolios will find beneficial --Shares insightful and practical advice from executives of leading PPM providers,

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coupled with the wisdom of highly experienced operational executives who manage PMOs, use PPM applications, and are responsible for PPM success --WAV offers downloadable PPM-related episodes of The

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PMO Podcast™, an executive overview presentation of the book's content, solutions to end-of-chapter questions for professors, and 100 practical tips for implementing PPM within your organization – available

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reference challenges various

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traditional approaches and strategies for the PMO and explains how to set up a business-driven PMO using an extensively proven roadmap adaptable to any type or size organization.

The Lazy Project Manager

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Project Management

Practical Insights,

Techniques and Case Examples

for Ensuring Success by

Perry, Mark P.

Leading the Effective, Value

Driven, Project Management

Office

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World
How to be twice as
productive and still leave
the office early

Managing for Value Delivery

Multiplying ROI at Warp
Speed

Case Studies

The proven, effective

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***strategy for reinventing
your business in the age
of ever-present disruption
Disruption by digital
technologies? That's not a
new story. But what is
new is the "wise pivot," a***

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***replicable strategy for
harnessing disruption to
survive, grow, and be
relevant to the future. It's
a strategy for perpetual
reinvention across the
old, now, and new***

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***elements of any business.
Rapid recent advances in
technology are forcing
leaders in every business
to rethink long-held
beliefs about how to
adapt to emerging***

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***technologies and new
markets. What has
become abundantly clear:
in the digital age,
conventional wisdom
about business
transformation no longer***

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works, if it ever did.

***Based on Accenture's own
experience of reinventing
itself in the face of
disruption, the company's
real world client work,
and a rigorous two-year***

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***study of thousands of
businesses across 30
industries, Pivot to the
Future reveals methodical
and bold moves for
finding and releasing new
sources of trapped value-***

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unlocked by bridging the gap between what is technologically possible and how technologies are being used. The freed value enables companies to simultaneously

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***reinvent their legacy, and
current and new
businesses. Pivot to the
Future is for leaders who
seek to turn the
existential threats of
today and tomorrow into***

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***sustainable growth, with
the courage to
understand that a wise
pivot strategy is not a one-
time event, but a
commitment to a future
of perpetual reinvention,***

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where one pivot is followed by the next and the next.

A new edition of the most popular book of project management case studies, expanded to

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include more than 100 cases plus a "super case" on the Iridium Project Case studies are an important part of project management education and training. This Fourth

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***Edition of Harold
Kerzner's Project
Management Case
Studies features a
number of new cases
covering value
measurement in project***

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management. Also included is the well-received "super case," which covers all aspects of project management and may be used as a capstone for a course.

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***This new edition:
Contains 100-plus case
studies drawn from real
companies to illustrate
both successful and poor
implementation of project
management Represents***

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***a wide range of
industries, including
medical and
pharmaceutical,
aerospace,
manufacturing,
automotive, finance and***

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banking, and

telecommunications

Covers cutting-edge areas

of construction and

international project

management plus a

"super case" on the

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***Iridium Project, covering
all aspects of project
management Follows and
supports preparation for
the Project Management
Professional (PMP®)
Certification Exam***

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Project Management Case Studies, Fourth Edition is a valuable resource for students, as well as practicing engineers and managers, and can be used on its own or with

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***the new Eleventh Edition
of Harold Kerzner's
landmark reference,
Project Management: A
Systems Approach to
Planning, Scheduling,
and Controlling. (PMP***

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***and Project Management
Professional are
registered marks of the
Project Management
Institute, Inc.)
The landmark project
management reference,***

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***now in a new edition Now
in a Tenth Edition, this
industry-leading project
management "bible"
aligns its streamlined
approach to the latest
release of the Project***

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***Management Institute's
Project Management
Body of Knowledge
(PMI®'s PMBOK®
Guide), the new
mandatory source of
training for the Project***

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***Management Professional
(PMP®) Certification
Exam. This outstanding
edition gives students and
professionals a profound
understanding of project
management with***

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World
***insights from one of the
best-known and respected
authorities on the
subject. From the
intricate framework of
organizational behavior
and structure that can***

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***determine project success
to the planning,
scheduling, and
controlling processes
vital to effective project
management, the new
edition thoroughly covers***

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***every key component of
the subject. This Tenth
Edition features: New
sections on scope
changes, exiting a
project, collective belief,
and managing virtual***

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***teams More than twenty-
five case studies,
including a new case on
the Iridium Project
covering all aspects of
project management 400
discussion questions***

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More than 125 multiple-choice questions (PMI, PMBOK, PMP, and Project Management Professional are registered marks of the Project Management

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Institute, Inc.)

**"Hundreds of
organizations around the
world have already
benefited from
Disciplined Agile Delivery
(DAD). Disciplined Agile**

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***(DA) is the only
comprehensive tool kit
available for guidance on
building high-
performance agile teams
and optimizing your way
of working (WoW). As a***

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***hybrid of all the leading
agile and lean
approaches, it provides
hundreds of strategies to
help you make better
decisions within your
agile teams, balancing***

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World
***self-organization with the
realities and constraints
of your unique enterprise
context. The highlights of
this handbook include:
#1. As the official source
of knowledge on DAD, it***

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***includes greatly improved
and enhanced strategies
with a revised set of goal
diagrams based upon
learnings from applying
DAD in the field. #2 It is
an essential handbook to***

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***help coaches and teams
make better decisions in
their daily work,
providing a wealth of
ideas for experimenting
with agile and lean
techniques while***

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World
***providing specific
guidance and trade-offs
for those "it depends"
questions. #3 It makes a
perfect study guide for
Disciplined Agile
certification. Why "fail***

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***fast" (as our industry
likes to recommend)
when you can learn
quickly on your journey to
high performance? With
this handbook, you can
make better decisions***

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World

***based upon proven,
context-based strategies,
leading to earlier success
and better outcomes"--
Business-Driven IT-Wide
Agile (Scrum) and
Kanban (Lean)***

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Implementation

***A Manager's Guide to
Leading Organizational
Change
Risk Management for
Project Driven
Organizations***

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***The Complete Project
Management Office
Handbook***

***A Systems Approach to
Achieving Strategic
Objectives***

Business Driven PMO

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Success Stories

***Across Industries and
Around the World
Advanced Project
Portfolio Management
and the PMO
Advanced Project Portfolio***

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Management is a comprehensive book which presents a roadmap for the achievement of high value enterprise strategies and superior project management results. It

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provides methods for best project selection, faster completion, optimal project portfolio management, and how to explicitly measure the PMO for rapidly increasing project ROI.

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Robert Herjavec has lived the classic “rags to riches” story, from having \$20 in his pocket to starting up technology companies worth hundreds of millions of dollars. Now the star of

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***television's Dragons' Den
and Shark Tank, this son of
Croatian immigrants earned
his incredible wealth by
overcoming the odds with
hard work and
determination. On***

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**television, Herjavec
bankrolls the best
inventions and shoots down
the best of intentions. Now,
he's sharing his hard-won
wisdom in one of the most
inspirational business books**

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***of recent times. In Driven,
Herjavec shares the secrets
that took him from his job
waiting tables to growing
his nascent technology
company into a world-class
conglomerate, The Herjavec***

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Group. Herjavec's principles are as valuable in the living room as they are in the boardroom. Anyone can succeed, on their own terms, by following his sage but simple advice—if they're

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***willing to take chances, to
take control of their own
future and to stay true to
their own visions.***

***The effective management
of project portfolios has
become a growing challenge***

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***for industry, government,
and other institutions. This
text provides expert advice,
information, concepts, and
working models for all
organisations wishing to
improve, standardise, and***

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World
**optimise their project
management.**

***Business-Driven IT-Wide
Agile (Scrum) and Kanban
(Lean) Implementation: An
Action Guide for Business
and IT Leaders explains how***

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to increase IT delivery capabilities through the use of Agile and Kanban. Factoring in constant change, communication, a sense of urgency, clear and measurable goals, political

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**realities, and infrastructure
needs, it cove**

User Story Mapping

***Project Management: It's All
Bollocks!***

***Tools, Techniques, People
and Business Processes***

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***How to Build the Best
Project Management Office
for Your Business
A Guide to the Project
Management Body of
Knowledge (PMBOK® Guide)
- Seventh Edition and The***

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***Standard for Project
Management (RUSSIAN)***

***Why the Power of the Crowd
Is Driving the Future of
Business***

***Strategies for Project
Sponsorship***

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Agile Project

Management, PMO,

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Powerful Advice - An
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Revealed Secrets of the
Shocking Truths about
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Failures and how to Work
around them.** Uncovered

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Truths How to avoid a tactical PMO - in which MBA graduates fill the role of secretaries - I know you are asking now - how can it be possible that companies pay 100K

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\$ salaries for
administrative work,
aren't you? - Read the
book and know the
answer** What are the
signs of a process
obsessed PMO - in which

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the project managers are cringing under the whip of the PMO and how to set them free!** Limited Vision When the PMO is in love with the lavish tools - and promotes

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death by SharePoint -
what do you do? ** The
Ultimate Program Life
Cycle inflicting PMO -
do you know how to
recognize it and provide
REAL VALUE Agile Project

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Management, The Agile
PMO Provides answers NOW
to all these challenging
questions. You will
learn to recognize and
avoid the PMO
traps Research has proven

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that most PMOs will be
disbanded and flushed
away in two years after
rollout - make sure
yours doesn't** This
book provides you with
the breakthrough

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professional knowledge
to grow your PMO

Immediately. This book
is the Surefire method
to pioneer the value
driven efforts in the
organization. **Proven

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and Tested Advice from a
Professional Agile
Project Management, The
Agile PMO** Join me in
this journey to making
your emerging PMO not
only endure but also

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lead project and
portfolio growth and be
value driven:** The PMO
is a mediating function
it enables visibility
where there is none,
unity where there is

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disparity, transparency
where there is
ambiguity, and global
breakthrough where there
is only local
analysis.** Over the
years I have seen too

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many PMOs blunder and fail due to various misconceptions in the roll out and implementation. The main cause is that PMOs do not learn how to create

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true and substantial
value for stakeholders
from the portfolio
perspective, and hence
lose budgeting and are
terminated** in this
proven guide I will

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provide practical
guidelines with the
assistance of a case
study on how to create
and increase value of a
PMO in an ever changing
environment. **

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Ultimately, after reading this guide you'll know what to do, in order to successfully and reliably lead your Agile PMO.***** Agile Project Management, The

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Agile PMO is for a limited time at a discounted - under-priced level - popular demand is increasing Don't wait, enjoy this price and read

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now.*****"I have
read many books about
PMOs and have seen many
implementations, most of
them failed. I offer my
perspective on how to
create a long-lasting

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value driven PMO. The organizations that follow these guidelines benefit from extraordinary results in project completion, in benefits received, and

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customer satisfaction
and in low employee
attrition." M. Nir, PMP,
M.Sc. I&E, President,
Sapir Consulting****

**** **** *****Exclusive
and Genuine Concepts -

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World
What is your value from
Best business: The Agile
PMO* Alignment with
Business - ensuring
Value over process*
Launching a PMO that is
Lean and Mean* Simple

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tools for enabling value quickly* Presented in an easy to follow case study!* Discussed from a multi-perspective view!* Integrated to allow you simple roll out across a

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portfolio! Praise for PMO
Leadership - Avoid
Classical Pitfalls How
to Create a Value Driven
Best business
Office: Covering all
perspectives of a PMO-

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This guide promotes a hands-on approach to the installation of a PMO in a company. It illustrates nicely what are the benefits of the different types of PMO

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and what are their
possible

responsibilities. Ralf
Friedrich, President,
Coaching Center Dieburg,
GeProSHURRY - to get
your copy of Agile

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Project Management, The
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training? No problem! In

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today's workplace,
employees are routinely
expected to coordinate
and manage projects.
Yet, chances are, you
aren't formally trained
in managing

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World
projects—you're an

unofficial project

manager. FranklinCovey

experts Kory Kogon,

Suzette Blakemore, and

James Wood understand

the importance of

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leadership in project completion and explain that people are crucial in the formula for success. Project Management for the Unofficial Project

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Manager offers
practical, real-world
insights for effective
project management and
guides you through the
essentials of the people
and project management

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process: Initiate Plan
Execute Monitor/Control
Close Unofficial project
managers in any arena
will benefit from the
accessible, engaging
real-life anecdotes,

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memorable "Project
Management Proverbs,"
and quick reviews at the
end of each chapter. If
you're struggling to
keep your projects
organized, this book is

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for you. If you manage
projects without the

benefit of a team, this
book is also for you.

Change the way you think
about project

management—"project

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manager" may not be your official title or necessarily your dream job, but with the right strategies, you can excel.

THE DNA OF STRATEGY

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EXECUTION "In a world where there are more questions than answers every leader will need to learn to dance to a different beat. In this insightful book, Jack

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Duggal has cracked the
DNA of Strategy

Execution. Ignore these
insights at your own
peril." – Dr. Tony

O'Driscoll Global Head,
DukeCE Labs, Duke

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Corporate Education

Fuqua School of

Business, Duke

University DECODE THE

DNA OF MANAGEMENT AND

STRATEGY EXECUTION IN AN

INCREASINGLY TURBULENT

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WORLD Just as DNA
contains the genetic
instructions used in the
development and
functioning of all
living organisms, what
if we could decode the

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elements of management
and strategy execution?
This insightful book
offers new perspectives
on age-old management
challenges and
illuminates better ways

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to organize and manage
in an increasingly DANCE-
world (Dynamic.
Ambiguous. Non-Linear.
Complex. Emergent). It
puts the management DNA
under the microscope,

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and shows how to
develop, build and
transform organizational
project management and
PMO capabilities
essential for effective
strategy execution. It

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provides a framework to
measure what matters
with a step-by-step
approach to define and
measure success and
business value. The DNA
of Strategy Execution:

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Next Generation Project
Management and PMO

provides innovative
insights for

organizational project
management and PMO.

Based on application and

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learnings from many organizations around the world, this book reveals a playbook for strategy execution that will help you: Decode the core elements of management

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and strategy execution
DNA Design and build
next-generation
Project/Program
Management and PMO
platform essential for
effective strategy

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execution Prepare your
organization to
effectively lead and
implement agile
transformation and
organizational change
Improve organizational

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project management (OPM)
and PMO maturity Improve
overall organizational
effectiveness and
innovation capabilities
Whether you are a part
of a startup, or an

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established incumbent organization, the impact of digitization and disruption requires a rethink and reset of how we organize and manage. This book presents a

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playbook for effective
strategy execution with
next-generation Project,
Program and PMO
capabilities.

Choose Your WoW!

A Guide to Measuring and

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Monitoring Project
Performance

How to Launch, Lead, and
Sponsor Successful
Projects

How Agile Project
Management Offices

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Deliver Value in a
Complex World

A Systems Approach to
Planning, Scheduling,
and Controlling

A Strategic Guide to
Portfolio, Program and

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PMO Success

Managing Technology-
Based Projects

Creating High Value PMOs

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WorldJ. Ross Publishing
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Welcome to Project
Management: It's All
Bollocks! where two people
who vaguely know each
other and barely like each
other will pick over the sadly

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inadequate body of
knowledge that is project
management today, and
generally challenge just
about everything,
eliminating that which you
don't need to bother to learn

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about, or should already know, leaving you only with the parts that will give you the results you want. This book is a shakedown of project management, the profession, the myths it

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creates and promotes, its great ideas and ambitions and a few ropey bits that we're just not convinced about. The project management profession continues to grow and

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mature, but is at risk of excluding those who don't fit the mould. There is a mystique out there that only certificated project managers can be project managers. This is nonsense.

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The project management skill set is accessible to anyone, and how you choose to access it and put it to use should remain the decision of the individual. There shouldn't be a right or wrong

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choice. This book is targeted at those 'projects as usual project managers' who will drive most of the change inside organisations tomorrow and beyond, and who really need help to do

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that. The authors offer up a selection of seven cracking ideas, that when applied to a project environment will ultimately result in you being a good manager of projects in this modern world of

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business complexity.

PMBOK® Guide is the go-to
resource for project
management practitioners.
The project management
profession has significantly
evolved due to emerging

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technology, new approaches
and rapid market changes.

Reflecting this evolution, The
Standard for Project
Management enumerates 12
principles of project
management and the

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PMBOK® Guide &- Seventh Edition is structured around eight project performance domains. This edition is designed to address practitioners' current and future needs and to help

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them be more proactive,
innovative and nimble in
enabling desired project
outcomes. This edition of the
PMBOK® Guide: • Reflects
the full range of
development approaches

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(predictive, adaptive, hybrid, etc.); • Provides an entire section devoted to tailoring the development approach and processes; • Includes an expanded list of models, methods, and

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artifacts; • Focuses on not just delivering project outputs but also enabling outcomes; and • Integrates with PMIstandards+™ for information and standards application content based on

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project type, development approach, and industry sector.

Today's project managers find themselves in the dual roles of technical expert and business leader. As project

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management has evolved,
the need has emerged for an
organizational entity to
manage complexities and
ensure alignment with
business interests. A project
management office (PMO)

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coordinates technical and business facets of project management and achieves the goals of oversight, control, and support within the project management environment. The Complete

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Project Management Office Handbook identifies the PMO as the essential business integrator of the people, processes, and tools that manage or influence project performance. This book

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details how the PMO applies professional project management practices and successfully integrates business interests with project goals, regardless of whether the scope of the

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PMO is limited to managing specific projects or expanded to the level of a full business unit. People at all levels of the project and business spectrum will benefit from this volume. The Handbook

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focuses on how to establish PMO functionality to meet the requirements of project stakeholders. It presents 20 pertinent PMO function models, providing guidance for developing PMO

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operating capability that is applicable to any organization. It also presents these functions relative to five stages of progressive PMO development along a competency continuum,

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demonstrating potential PMO
growth from simple project
control up through its
alignment within a strategic
business framework.

The Leader's Guide to
Business Transformation

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Through Technology
The Complete Exposure of
the World of, and the Value
of, Project Management
Conquering the Top 10 Risks
That Threaten Success
Practical Insights,

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Techniques and Case
Examples for Ensuring
Success by Mark P. Perry
Next Generation Project
Management and PMO
Practical Insights,
Techniques, and Case

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Examples for Ensuring
Success

A Comprehensive Look at
Function and Implementation
An Action Guide for Business
and IT Leaders

This unique text provides a holistic

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systems approach to project portfolio management which includes people, processes, tools, and techniques that work synergistically to produce portfolio decisions with the best chance of success. Accompanied by decision support software and advanced decision making

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techniques, it guides readers step-by-step through the entire project portfolio management process. This professional guide is also ideal for executive continuing education programs, and as a primary text for graduate level academic courses.

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The Project Management Office (PMO) is a rapidly emerging concept in project management that has evolved in terms of its application, sophistication, and proven results. Most literature on the subject focuses on a specific facet or purpose of PMO. The Advanced Project

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Management Office: A Comprehensive
Look at Function and Implementation
provides a

The Lazy Project Manager shows how
adopting a more focused approach to
life, projects and work can make us twice
as productive. By concentrating project

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management to exercise effort where it really matters we will work smarter. The simple techniques of lazy project management can help us to work more effectively and improve our work – life balance.

When so many enterprises have the

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strategic goal of maximizing product value to customers, changing their project management office (PMO) into a value management office (VMO) will help them do it. Because of the widespread adoption of agile methods in organizations, there is a rapidly growing

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shift from a focus on projects to one on products. This shift brings dramatic changes in how organizations manage and deliver not only IT services but their entire product and service value streams. Whatever methodology is being implemented, success at all levels is

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inextricably linked back to a clear understanding of customer value and customer-driven outcomes across teams. This book shows program and project managers how to maximize their professional relevancy in this new world. They must shift from being program

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managers to value managers, maximizing value through the entire organization.

This book defines the role and skills of the value manager, using case studies and step-by-step guidance to help readers visualize and implement a new path where middle management and the value

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management office are valued leaders in
the age of business agility.

The Program Management Office
A Continued Validation Of Project
Business Management (PBM), the PBM
Framework, PBM Model, and PBM
Organizations for Achieving Bus:

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Reflecting Project Business Management
Concepts

The High-impact Pmo

Leading Successful PMOs

Harvard Business Review Project

Management Handbook

Discovering Value and Creating Growth

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in a Disrupted World
Business Driven PMO Setup
Team Topologies

**Many organizations profit hugely
by utilizing a Project
Management Office (PMO); it
means they achieve benefits**

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from standardizing and following project management policies, processes, and methods. However, building an effective PMO is a complex process; it requires clear vision and strong leadership so that, over time, it

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will become the source for guidance, documentation, and metrics related to the practices involved in managing and implementing projects. Leading Successful PMOs will guide all project based organizations, and

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project managers who contribute to and benefit from a PMO, towards maximizing their project success. In it, Peter Taylor outlines the basics of setting up a PMO and clearly explains how to ensure it will do exactly what

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you need it to do - the right
things, in the right way, in the
right order, with the right team.
Business Driven PMO Success
Stories was written by and with
over two dozen contributing
authors from the worldwide

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**project management and project
management office (PMO)
community. It offers executives,
managers, and all those involved
in the projects of the
organization, an understanding
of the value a PMO can provide,**

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the knowledge they need to determine the purpose of their PMO, and how to craft a PMO best suited to fulfill that purpose. Every organization makes plans for updating products, technologies, and business

World
processes. But that's not
enough anymore for the twenty-
first-century company. The race
is now on for everyone to
become a digital enterprise. For
those individuals who have been
charged with leading their

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World
company's technology-driven
change, the pressure is intense
while the correct path forward
unclear. Help has arrived! In
Driving Digital, author Isaac
Sacolick shares the lessons he's
learned over the years as he has

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successfully spearheaded
multiple transformations and
helped shape digital-business
best practices. Readers no
longer have to blindly trek
through the mine field of their
company's digital

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**transformation. In this
thoroughly researched one-stop
manual, learn how to: •
Formulate a digital strategy •
Transform business and IT
practices • Align development
and operations • Drive culture**

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change • Bolster digital talent •
Capture and track ROI • Develop
innovative digital practices •
Pilot emerging technologies •
And more! Your company cannot
avoid the digital disruption
heading its way. The choice is

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yours: Will this mean the beginning of the end for your business, or will your digital practices be what catapults you into next-level success?

Read real life stories of PMO who delivered exceptional value to

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**complex projects, programs, and
portfolios in a VUCA world.**

**Explore a variety of capabilities
that will make you navigate in the
most complex environments.**

**Create a high-impact agile
Enterprise PMO. Coverage**

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**includes: - Dealing with
nonlinearities - Surfing on
transitions and bifurcations -
Thriving with uncertainty and
unpredictability - Understanding
power laws and tail effects -
Chosing between direct and**

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**indirect strategies - Focusing on
people and great causes -
Developing communities of
decentralized PMOs - Being a
challenger and a coach - Finding
your buddy - Bridging cultural
gaps - Capitalizing on**

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**technology - Analyzing your
network - Getting to tipping
points - Linking projects and
portfolios to strategic objectives
- Building your Enterprise PMO
Project Management Metrics,
KPIs, and Dashboards**

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**How to Succeed in Business and
in Life**

**Mastering Project Portfolio
Management
Crowdsourcing
The Agile Pmo
Organizing Business and**

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**Technology Teams for Fast Flow
A Compendium of PMO Case
Studies - Volume II
The Advanced Project
Management Office
Harold Kerzner's essential strategies
on measuring project management**

World
performance With the growth of
complex projects, stakeholder
involvement, and advancements in
visual-based technology, metrics and
KPIs (key performance indicators)
are key factors in evaluating project
performance. Dashboard reporting

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systems provide accessible project performance data, and sharing this vital data in a concise and consistent manner is a key communication responsibility of all project managers. This third edition of Kerzner's groundbreaking work,

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**Project Management Metrics, KPIs,
and Dashboards: A Guide to
Measuring and Monitoring Project
Performance, helps functional
managers gain a thorough grasp of
what metrics and KPIs are and how
to use them. Plus, this edition**

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World
includes new sections on processing
dashboard information, portfolio
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more effectively.

Optimize the Role of the Project Sponsor
The project sponsor is critical to project success, yet it is a role that is often assigned to a member of the organization with little knowledge or training in

World
**project management practices. This
creates challenges not only for the
sponsor but for the project manager.
The organization suffers too if key
members of the project team are not
fully utilized, as valuable resources
are wasted. In Strategies for Project**

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Sponsorship, the authors address this challenge from all three vantage points—that of the project manager, the project sponsor, and the organization. Based on their practical experience and solid research, they offer practical

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methods that project manager s can use to optimize the participation of the sponsor. They also offer clear and straightforward guidance for project sponsors on how to properly execute their duties and contribute to project success. Executives will

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gain valuable perspective on the organization's projects and key players. From defining the roles and responsibilities of the project sponsor to suggesting specific practices that maximize the working relationship between the sponsor and

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project manager, this book is the ultimate guide. Examples from real-world sponsor experiences, as well as tips, techniques, and tools, enhance its applicability and practicality. This book should be given to every newly assigned project sponsor, read

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and referred to by every project manager, and on the desk of every organizational executive as a reference.

The PMO Competency Framework is a guide for PMO professionals interested in assessing and

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developing organisation-wide, team and personal competences within a PMO environment. This publication provides a standard and a toolset to allow PMO professionals to understand, assess and develop the skills, behaviours and experience to

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achieve their PMO goals and career potential. Aligned with the House of PMO Essentials examinations from APMG International; it serves as an official reference guide for the course

User story mapping is a valuable tool

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for software development, once you understand why and how to use it. This insightful book examines how this often misunderstood technique can help your team stay focused on users and their needs without getting lost in the enthusiasm for individual

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product features. Author Jeff Patton shows you how changeable story maps enable your team to hold better conversations about the project throughout the development process. Your team will learn to come away with a shared understanding of what

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you're attempting to build and why.

**Get a high-level view of story
mapping, with an exercise to learn
key concepts quickly Understand
how stories really work, and how
they come to life in Agile and Lean
projects Dive into a story's lifecycle,**

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**starting with opportunities and
moving deeper into discovery**

**Prepare your stories, pay attention
while they're built, and learn from
those you convert to working
software**

PMO Competency Framework

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Your Essential Guide

**Business Driven Project Portfolio
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Pivot to the Future

**The Agile Pmo - Leading the
Effective, Value Driven, Project**

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**Establishing, Managing and
Growing the Value of a PMO**

*Creating the Project Office is written
for managers who are searching for
ways to transform their
organizations into more effective*

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and efficient project-based workplaces. As this important book reveals, there is no more effective way to make that change than to create a project office tailored to the needs of the organization. While a project office model leads to better

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products from projects, it is also a vehicle for generating overall organizational change -- by transforming the organization from function-based to project-based. This model incorporates projects into the very fabric of the

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organizational strategy and revitalizes organizations, creates competitive advantage, and increases shareholder value.

“The amount of knowledge and talent dispersed among the human race has always outstripped our

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capacity to harness it.

Crowdsourcing corrects that—but in doing so, it also unleashes the forces of creative destruction.”

—From Crowdsourcing First identified by journalist Jeff Howe in a June 2006 Wired article,

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“crowdsourcing” describes the process by which the power of the many can be leveraged to accomplish feats that were once the province of the specialized few. Howe reveals that the crowd is more than wise—it’s talented,

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creative, and stunningly productive. Crowdsourcing activates the transformative power of today's technology, liberating the latent potential within us all. It's a perfect meritocracy, where age, gender, race, education, and job history no

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longer matter; the quality of work is all that counts; and every field is open to people of every imaginable background. If you can perform the service, design the product, or solve the problem, you've got the job. But crowdsourcing has also triggered a

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dramatic shift in the way work is organized, talent is employed, research is conducted, and products are made and marketed. As the crowd comes to supplant traditional forms of labor, pain and disruption are inevitable. Jeff Howe

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delves into both the positive and negative consequences of this intriguing phenomenon. Through extensive reporting from the front lines of this revolution, he employs a brilliant array of stories to look at the economic, cultural, business, and

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political implications of crowdsourcing. How were a bunch of part-time dabblers in finance able to help an investment company consistently beat the market? Why does Procter & Gamble repeatedly call on enthusiastic amateurs to

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solve scientific and technical challenges? How can companies as diverse as iStockphoto and Threadless employ just a handful of people, yet generate millions of dollars in revenue every year? The answers lie within these pages. The

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*blueprint for crowdsourcing
originated from a handful of
computer programmers who
showed that a community of like-
minded peers could create better
products than a corporate
behemoth like Microsoft. Jeff Howe*

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tracks the amazing migration of this new model of production, showing the potential of the Internet to create human networks that can divvy up and make quick work of otherwise overwhelming tasks. One of the most intriguing ideas of

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Crowdsourcing is that the knowledge to solve intractable problems—a cure for cancer, for instance—may already exist within the warp and weave of this infinite and, as yet, largely untapped resource. But first, Howe proposes,

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we need to banish preconceived notions of how such problems are solved. The very concept of crowdsourcing stands at odds with centuries of practice. Yet, for the digital natives soon to enter the workforce, the technologies and

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principles behind crowdsourcing are perfectly intuitive. This generation collaborates, shares, remixes, and creates with a fluency and ease the rest of us can hardly understand. Crowdsourcing, just now starting to emerge, will in a short time simply

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*be the way things are done.
Project Management for the
Unofficial Project Manager*