

## Inside This Issue Marine Barracks

Marine Corps Expeditionary Combat Skills Training (MCECST) was originally Chaplain and Religious Program Specialist Expeditionary Skills Training (CREST-RP), and was established in October 1996 at the Field Medical Service School, Marine Corps Base, Camp Lejeune (renamed Field Medical Training Battalion in 2007). The purpose of MCECST is to train Navy Occupational Specialty (NOS) B720 in the skills essential for combat survival, delivery of religious program support in an expeditionary environment, and the several associated technical, military tactical, and defensive techniques required for duty with the Marine Corps operating forces. CONTENT: ANNEX A - USMC Orientation MCRD-HIST-1001/02/03 Marine Corps History MCRD-HIST-1004 Rank Structure of the USMC MCRD-LDR-1015 Marine Corps Leadership MCRD-MGPT-1001/2/3 Mission & Organization of USMC MCRD-UNIF-1001/02/05/06 Marine Corps Uniforms MCRD-UNIF-1003/04 Civilian Attire and Personal Appearance ANNEX B - Marine Corps Martial Arts Program MCRD-TAN-1001 Apply the Fundamentals of MCMAP MCRD-TAN-1002 Execute Punches MCRD-TAN-1003 Execute Falls MCRD-TAN-1004 Execute Bayonet Techniques MCRD-TAN-1005 Execute Upper Body Strikes MCRD-TAN-1006 Lower Body Strikes MCRD-TAN-1007 Execute Chokes MCRD-TAN-1008 Execute Legs Sweeps MCRD-TAN-1009 Execute Counters to Strikes MCRD-TAN-1010 Counters to Chokes and Holds MCRD-TAN-1011 Unarmed Manipulations MCRD-TAN-1012 Execute Armed Manipulations MCRD-TAN-1013 Execute Knife Techniques ANNEX C - Combat Life Saver MCRD-MED-1013/14 Treat Heat or Cold Injury ANNEX D - Ministry In Combat 2401-ADMN-2002 Manage a Marine Corps Command Religious Program (CRP) 2401-ADMN-2003 Religions/Practices Brief 2401-MED-2005 Religious Ministry Support in a Mass Casualty 2401-OPS-2001 Facilitate Religious Ministry in an Expeditionary Environment 2401-OPS-2002 Memorial Ceremony 2401-PAT-2001 Religious Ministry Team Force Protection MCRD-LDR-1001 Personal Assistance MCRD-LDR-1007 Operational Culture MCRD-LDR-1016/17/19 Combat Leadership MCRD-LDR-1018 Combat Operational Stress Control MCRD-LDR-1021/22/23 Code of Conduct and Your Rights and Obligations as a Prisoner of War ANNEX E - USMC Combat Skills MCRD-CBRN-1001 Employ the Field Protective Mask (FPM) MCRD-COMM-1001 Hand and Arm Signals MCRD-IND-1002 Camouflage Self and Equipment MCRD-IND-1003 Field Sanitation MCRD-IND-1004 March Under an Assault Load MCRD-PAT-1002/3 Introduction to Basic Map Reading, the Lensatic Compass, & Land Navigation MCRD-PAT-1005 Individual Movement Techniques MCT-CMBH-1001/02/03/04 Combat Hunter MCT-COMM-1002 Limited Visibility Devices MCT-COMM-1003/04 Radio Communications MCT-DEF-1001/2 Defensive Fundamentals MCT-IED-1001/2 Improvised Explosive Devices (IED) MCT-IND-1004 Maintain Sleep Hygiene MCT-MOUT-1001 Military Operations on Urban Terrain MCT-PAT-1001/3/4/5 Patrolling Fundamentals ANNEX G - Rifle Familiarization Marine Corps Reference Publication 3-01A, Rifle Marksmanship

One of the most crucial aspects of the development and retention of quality officers in the Marine Corps is effective assignment. This study takes an innovative approach to an old problem by proposing a technical solution: the Ground Officer Assignment Tool (GOAT) offers an optimization-based decision aid as well as a means by which to evaluate an existing personnel assignment based on several metrics. As a single commodity network flow problem, the GOAT tackles the personnel assignment problem using Python-based computational software packages. The model uses weighted penalties for the attributes of each assignment to calculate a cost for that assignment. The GOAT then minimizes those costs based on user-defined inputs and assigns each Marine to his or her optimal billet. With the added flexibility of testing multiple sample solutions in a short period of time and seeing the comparative cost, the GOAT can save monitors vast amounts of time while better equipping them to make crucial decisions that drive the efficiency of officer assignments. This study introduces a system that can aid in data processing with the intended purpose of better arming monitors, who are almost solely responsible for the effective assignment of Marine Corps officers. This compilation includes a reproduction of the 2019 Worldwide Threat Assessment of the U.S. Intelligence Community. The Marine Corps is responsible for ensuring nearly 200,000 active duty Marines have appropriate jobs to fill. The assignment of these Marines falls squarely on the shoulders of assignment personnel known as monitors, and it is no small feat. Inside Manpower Management Officer Assignments (MMAO), monitors are responsible for placing thousands of Marine officers, approximately one-third of whom rotate each year. The gravity of this responsibility, coupled with the access to an over-abundance of information for each individual Marine, creates a substantial data-processing challenge. This study takes an innovative approach to an old problem by proposing a technical solution: the Ground Officer Assignment Tool (GOAT) offers the monitor an optimization-based decision aid as well as a means by which to evaluate an existing assignment based on various metrics. Using the GOAT, a monitor can quickly weigh multiple assignment options and, with greater deficiency, make the best possible decision. This saves time and money while offering a better service to both Marines and the Marine Corps at large.

Deftly blending history with autobiography, action with analysis, the legendary Marine general Victor "Brute" Krulak offers here a riveting insider's chronicle of U.S. Marines—their fights on the battlefield and off, and their extraordinary esprit de corps. He not only takes a close look at the Marine experience during World War II, Korea, and Vietnam—wars in which Krulak was himself a participant—but also examines the foundation on which the Corps is built. In doing so, he helps answer the question of what it means to be a Marine and how the Corps has maintained such a consistently outstanding reputation.

Leading Marines (McWp 6-10) (Formerly McWp 6-11)

Inside Trump's Pentagon with Secretary Mattis

The Story of U.S. Marine Special Operations in Bala Murghab, Afghanistan

A Marine Story

The Marine Corps Tanks Collection

Military Construction Appropriations for 1970

Nothing could have prepared privileged-boy Jack McLean for the horror of Landing Zone Loon—a three-day battle that took place on a remote hill tucked into the border of North Vietnam and Laos in June 1968, killing twenty-seven men, wound nearly one hundred others, and leave several dozen survivors to defend an ever-shrinking perimeter with little water or ammo. A powerful coming-of-age portrait that defines some of the most tumultuous events in our history, both in Vietnam and back home.

An inside account based on extensive reporting from Iraq between 2006 and 2011 as well as highly classified military and diplomatic information offers insight into the diplomacy and political struggles shaping the war in Iraq as they are viewed by Sunni and Sh'ia leaders and other high-ranking figures. 100,000 first printing.

In 2006, 1st Lt. Wesley Gray was deployed as a U.S. Marine Corps military adviser to an Iraqi Army battalion in the Haditha Triad. For 210 days, he lived and fought beside Iraqi soldiers in the most dangerous and austere province of western Iraq. Al-Anbar was filled with an insurgent population traumatized by a recent massacre of twenty-four men, women, and children shot at close range by U.S. Marines in retaliation for the death of one of their comrades in a roadside bombing. Despite the high tensions created by the shootings, Gray was able to form a bond with the Iraqis because he had an edge that very few U.S. service members possess -the ability to communicate in Iraqi Arabic. His language skills and his understanding of the culture led the Iraqi soldiers to call him a brother and fondly name him Jamal. By the end of his tour he was a legend within the Iraqi Army. Gray draws on the brutally honest and detailed record he kept during his tour, including extensive interviews with Iraqi soldiers and citizens. He offers a comprehensive portrait of the struggles of the Iraqi people to make their country a nation once again and includes a compelling report on the status and prospects of the U.S. government's strategy for success in Iraq.

The Proud

USMC User's Guide to Counseling

Marine Corps Manual, 1949: Personnel and general administration

Marine Corps Manual, 1949: supply

Rationalization and Internal Control: Improving Marine Corps Unit-Level Internal Management Controls for the Government-Wide Commercial Purchase Card Program

The Marine Corps Gazette

Bickel, a military and business strategist in Washington, D.C., challenges military and strategic theories that treat particular bureaucratic structures, large corporations, and elites as the progenitors of doctrine. He looks at the role that mid-level combat officers play in creating military doctrine, and evaluates Marine civil and military pacification operations in Haiti, the Dominican Republic, and Nicaragua. He gives evidence of how field experience obtained before 1940 played a role in shaping the Marine Corps' Small Wars Manual and elements of doctrine that exist today. c. Book News Inc.

The author offers an insider's sometimes shocking account of how Defense Secretary James Mattis led the U.S. military through global challenges while serving as a crucial check on the Trump Administration.

This review of the Science and Technology (S&T) program of the Office of Naval Research's (ONR's) Expeditionary Warfare Operations Technology Division, Code 353, comes at a time of considerable change in the Marine Corps and in ONR, which are currently in the midst of significant transitions. The Marine Corps is making plans to equip and train for engaging in a new style of warfare known as Operational Maneuver From the Sea (OMFTS) and for performing a wide variety of missions in urban settings, ranging from humanitarian assistance to combat and mixes of these suggested by the term three-block war. During 1999, ONR assumed management of that portion of the Marine Corps S&T program that had not been assigned several years earlier to the Marine Corps Warfighting Laboratory (MCWL). In 2002, control of most of ONR's advanced development funding (6.3), and of much of its exploratory development funding (6.2), will move from ONR's line divisions, of which Code 353 is one of many, to 12 new program offices, each dedicated to demonstrating technologies for future naval capabilities (FNCs). Given these changes, it is not surprising that some of the projects inherited recently by ONR, and assessed by the Committee for the Review of ONR's Marine Corps Science and Technology Program under the auspices of the Naval Studies Board of the National Research Council, differed from the customary ONR project and were more akin to preacquisition or acquisition support than to S&T. It is also not surprising that Code 353 could not articulate its plans for future investments clearly and concisely, given the current uncertainty about the content of and funding level for FNCs. The Marine Corps S&T program supports the five imperatives for technology advancement that the Marine Corps Combat Development Command (MCCDC) has identified as prerequisites for the transition to OMFTS: maneuver, firepower, logistics, training and education, and command and control. The committee supports investment in these areas and, in the report's discussions and recommendations, follows the five imperatives.

U.S. Marine Programs

Manuals Combined: USMC / MWTC Marine Corps Winter And Summer Mountain / Wilderness Medicine, Survival And Warfare Leader

Publications Combined: Marine Corps Expeditionary Combat Skills Training (MCECST)

Level Zero Heroes

A Marine Corps Adviser Inside the Iraqi Army

Why Metaphors Matter

*Marine Corps Warfighting Publication MCWP 6-10 (Formerly MCWP 6-11) Leading Marines 2 May 2016 The act of leading Marines is a sacred responsibility and a rewarding experience. This publication describes a leadership philosophy that speaks to who we are as Marines. It is about the relationship between the leader and the led. It is also about the bond between all Marines that is formed in the common forge of selfless service and shared hardships. It's in this forge where Marines are hardened like steel, and the undefinable spirit that forms the character of our Corps is born. It draws from shared experiences, hardships, and challenges in training and combat. Leading Marines is not meant to be read passively; as you read this publication, think about the material. You should reflect on, discuss, and apply the concepts presented in this publication. Furthermore, it is the responsibility of leaders at all levels to mentor and develop the next generation of Marine leaders.*

*A journalist who lived among Marines for a year reveals how the Corps has adjusted to changes in politics, warfare, and social attitudes*

*"Required Reading" Marine Corps Professional Reading Program Bluejacket Paperback Book Series In this riveting insider's chronicle, legendary Marine General "Brute" Krulak submits an unprecedented examination of U.S. Marines—their fights on the battlefield and off, their extraordinary esprit de corps. Deftly blending history with autobiography, action with analysis, and separating fact from fable, General Krulak touches the very essence of the Corps: what it means to be a Marine and the reason behind its consistently outstanding performance and reputation. Krulak also addresses the most basic but challenging question of all about the Corps: how does it manage to survive—even to flourish—despite overwhelming political odds and, as the general writes, "an extraordinary propensity for shooting itself in the foot?" To answer this question Krulak examines the foundation on which the Corps is built, a system of intense loyalty to God, to country, and to other Marines. He also takes a close look at Marines in war, offering challenging accounts of their experiences in World War II, Korea, and Vietnam. In addition, he describes the Corps's relationship to other services, especially during the unification battles following World War II, and offers new insights into the decision-making process in times of crisis. First published in hardcover in 1984, this book has remained popular ever since with Marines of every rank.*

Marine Corps Manual

2000 Assessment of the Office of Naval Research's Marine Corps Science and Technology Program

Holding the Line

The Marine Corps' Development Of Small Wars Doctrine, 1915-1940

An Illustrated History

Hearings ... 91st Congress, 1st Session

Offers a look inside the Marine Corps' combat training from orientation to graduation.

**A New York Times Best seller! In Level Zero Heroes, Michael Golembesky follows the members of U.S. Marine Special Operations Team 8222 on their assignment to the remote and isolated Taliban stronghold known as Bala Murghab as they conduct special operations in an effort to break the Taliban's grip on the Valley. What started out as a routine mission changed when two 82nd Airborne Paratroopers tragically drowned in the Bala Murghab River while trying to retrieve vital supplies from an air drop that had gone terribly wrong. In this one moment, the focus and purpose of the friendly forces at Forward Operating Base Todd, where Team 8222 was assigned, was forever altered as a massive clearing operation was initiated to break the Taliban's stranglehold on the valley and recover the bodies. From close-quarters firefights in Afghan villages to capturing key-terrain from the Taliban in the unforgiving Afghan winter, this intense and personal story depicts the brave actions and sacrifices of MSOT 8222. Readers will understand the hopelessness of being pinned down under a hail of enemy gunfire and the quake of the earth as a 2000 lb. guided bomb levels a fortified Taliban fighting position. A powerful and moving story of Marine Operators doing what they do best, Level Zero Heroes brings to life the mission of these selected few that fought side-by-side in Afghanistan, in a narrative as action-packed and emotional as anything to emerge from the Special Operations community contribution to the Afghan War.**

**Over 3,600 total pages ... Contains the following publications: Small Unit Leader's Guide to Mountain Warfare Operations Mountain Leader's Guide to Winter Operations Mountain Leader's Guide to Mountain Warfare Operations Cold Region Operations Mountain Warfare Operations SUMMER SURVIVAL COURSE HANDBOOK WINTER SURVIVAL COURSE HANDBOOK ASSAULT CLIMBERS HANDBOOK COLD WEATHER MEDICINE COURSE WILDERNESS MEDICINE COURSE MOUNTAIN LEADER BOOK (SUMMER) MOUNTAIN LEADER MANUAL (WINTER)**

**There Has to be a Better Way - Using the Ground Officer Assignment Tool (GOAT) Decision Support Tool for Better Talent Management and Billet Optimization**

**Manual for Drummers, Trumpeters, and Fifers, U. S. Marine Corps, 1935**

**Inside the Marine Corps**

**Understanding the Power of Implicit Comparison and Its Uses Within the Marine Corps (Classic Reprint)**

**United States Congressional serial set**

**Underdogs**

Numerous newspaper articles and other reports echoing toe issue highlighted by the preceding quote, coupled with other documents such as the Marine Corps' semi-annual review of its Government-wide Commercial Purchase Card (GCPC) Program for the first half of fiscal year (FY) 2003, led the author of this article to review GCPC usage in the Marine Corps as the basis for a Naval Postgraduate School Master of Business Administration thesis. The following paragraphs are a summation of the analysis made in that thesis by the author and Lieutenant Colonel Robert J. Darling, USMC. Although the GCPC program has proven to be of tremendous value to the Department of Defense (DoD), it has also experienced high levels of fraud, waste, and abuse. Many of the difficulties DoD has experienced with the GCPC program are results of weaknesses in the program's internal control environment. The recommendations in this article are offered as a means to improve that environment.

Excerpt from Why Metaphors Matter: Understanding the Power of Implicit Comparison and Its Uses Within the Marine Corps Readers of this text should come away with several things. They will certainly gain a tter appreciation for the value of effective communication, and in particular, the impact that tplicit comparison may have on an audience. The publication takes "a historical look at how the arine Corps has used the metaphor in such findamental areas as the application of doctrine or 3 exercise of leadership. The intent of this writing is to enhance our ability to communicate, alyze, and adapt all worthy goals in today's uncertain world. About the Publisher Forgotten Books publishes hundreds of thousands of rare and classic books. Find more at www.forgottenbooks.com This book is a reproduction of an important historical work. Forgotten Books uses state-of-the-art technology to digitally reconstruct the work, preserving the original format whilst repairing imperfections present in the aged copy. In rare cases, an imperfection in the original, such as a blemish or missing page, may be replicated in our edition. We do, however, repair the vast majority of imperfections successfully; any imperfections that remain are intentionally left to preserve the state of such historical works.

First to FightAn Inside View of the U.S. Marine CorpsNaval Inst Press

Hearing Before the Subcommittee on Tactical Air and Land Forces of the Committee on Armed Services, House of Representatives, One Hundred Twelfth Congress, Second Session, Hearing Held March 8, 2012

The Navy Marine Corps Team

Loon

## Warfighting

### Marines

*"Together these books provide the definitive history of the USMC's tank forces . . . Very highly recommended" (Military Modelcraft International). Marine Corps Tank Battles in Korea: A detailed and gripping account of the little-known Marine tank engagements during the Korean War, from the valiant defense at Pusan and the bitter battles of the Chosin Reservoir to the bloody stalemate along the Jamestown Line. Oscar E. Gilbert unfolds the unique role played by tanks in the destruction of the ill-fated Task Force Drysdale, how Marine armor was a key factor in the defense of Hagaru, and how a lone tank made it to Yudamni and then led the breakout across the high Toktog Pass. Marine Corps Tank Battles in Vietnam: In 1965 the large, loud, and highly visible tanks of 3rd Platoon, B Company, 3rd Tank Battalion landed across a beach near Da Nang, drawing unwelcome attention to America's first, almost covert, commitment of ground troops in South Vietnam. Marine Corps tankers sought out the enemy in the sand dunes, jungles, mountains, paddy fields, tiny villages, and ancient cities of Vietnam, dealing with guerrilla ambushes from the Viet Cong and the long-range artillery capability of the North Vietnamese Army. Marine Corps Tank Battles in the Middle East: In America's longest continual conflict, armored Marines became entangled in guerrilla war amid the broiling deserts, ancient cities, and rich farmlands of Iraq, and in the high, bleak wastes of Afghanistan. Fighting a fanatical foe who brutalized civilians, planted sophisticated roadside bombs, and seized control of entire cities, the Marine Corps tankers cleared roads, escorted convoys, conducted endless sweep operations to locate and destroy insurgent strongholds, protected voting sites for free elections, and recaptured and rebuilt urban centers, even adding a new trick to their repertoire: long-range surveillance. Tanks in Hell: On November 20, 1943, the 2nd Marine Division launched the first amphibious assault of the Pacific War, directly into the teeth of powerful Japanese defenses on Tarawa. In that blood-soaked invasion, a single company of Sherman tanks, of which only two survived, played a pivotal role in turning the tide from looming disaster to legendary victory.*

*"Selection of oral histories"—CD surface.*

*In the age of modern warfare the changing landscape of the 21st century battlefield has demanded a transformation within the US Marine Corps Special Operations. Adapting to a huge range of combat environments, protective armour and battlefield electronic devices have been developed to facilitate missions in the most extreme conditions. A special forces operator may now have available to him a dozen distinct types of body armour and two dozen different weapons; never before in American military history has so much been given to so few. Authored by J. Kenneth Eward, professor at the American Military University, and illustrated throughout with photographs and meticulous colour plates, this volume offers the first detailed, authoritative study of the characteristics, and performance in the field, of the most modern combat gear and weapons provided for USMC specialist operators to date.*

McDp 1

The Endgame

First to Fight

Review of Marine Corps Force Protection

United States Marine Corps Concepts & Issues

*100 Years of Marine Corps Aviation*

The Marine Corps has always considered itself a branch apart. Since 1775 America's smallest armed service has been suspicious of outsiders and deeply loyal to its traditions. Undying faith in its exceptionalism made the Marines one of the sharpest, swiftest tools of American military power, but developing this brand did not come without costs.

The manual describes the general strategy for the U.S. Marines but it is beneficial for not only every Marine to read but concepts on leadership can be gathered to lead a business to a family. If you want to see what make Marines so effective this book is a good place to start.

Marine Corps

Uniform Regulations

Army and Marine Corps Ground System Modernization Programs

Marine Corps Officer Assignments

Mars Learning

Hearings Before a Subcommittee of the Committee on Appropriations, House of Representatives, Eighty-seventh Congress, Second Session