

Mastering Project Portfolio Management A Systems Approach To Achieving Strategic Objectives

Agile portfolio management deals with how an organization identifies, prioritizes, organizes, and manages different products. This is done in a streamlined way in order to optimize the development of value in a manner that's sustainable in the long run. It ensures that a company provides their clients with the best value for their investment. A good portfolio manager understands and follows the agile principles while also considering the various factors needed to successfully manage numerous teams and projects. The project management office of many organizations are faced with the reality of more and more agile deliverables as part of agile transformations, however they lack the knowledge to perform these tasks. Researchers and practitioners have a good understanding of project, program and portfolio management in a planned based perspective. They have common standards from Axelos, PMI and such, so they know the best practices. The knowledge of agile on a team level is fairly mature and the knowledge of more agile teams (scaling) are increasing. However, the knowledge of agile portfolio management is still limited. The aim of this book is to give the reader an understanding of portfolio management of a portfolio of agile deliverables, what the options are (theory), what we know (research) and what others are doing (practice). Many organizations in banking, insurance to name a few are in the middle of major agile transformations with limited knowledge of the practice. In this book, the author collects and analyzes common practices in various industries. He provides both theory and through case studies the practical aspects of agile portfolio management. The development of the Agile Movement, whatever the area of application or discipline, comes from the famous "faster, cheaper, better" maxim. As such, the agile manufacturing paradigm rests on four principles: response to change and uncertainty, supplying highly customized products, synthesis of diverse technologies, and intra-enterprise and inter-enterprise integration. For the reader interested in agile project management applications, response to changes, and transformations and its impact on managing projects, this book is a must-read. Various insights are covered, including: how to master complexity and changes in projects, economy, and society; how interaction between the project management team and project owners can influence risk management; how to move beyond the traditional mechanistic project management approach; how to include agile principles into an improved Logical Framework Analysis structure; what the impact is of agile principles on project management organizations what kind of innovative project management practice supports agile principles; and much more. A GUIDE TO EFFECTIVE PROJECT MANAGEMENT IN TECHNOLOGY-BASED FIRMS Used effectively, project management can increase a firm's market share, product quality, and customer satisfaction. Though technology-based companies place themselves at a competitive disadvantage if they neglect this strategic tool, many overlook project management's benefits because they see themselves as continuously adapting organizations. In reality, this role makes project management even more vital. Managing Technology-Based Projects imparts the latest approaches and tools essential to lead a successful technology-based project. It outlines the practical integration of project management with four key areas: strategic alignment of projects within the enterprise, the project management process and its organizational support system, invaluable tools and techniques, and the individual and group leadership within a project's organization. Complete with examples of industrial applications, the book includes: Methods for defining key performance indicators and assessing project management process effectiveness Suggestions for fine-tuning and continuous improvement Practical case scenarios, discussion topics, end-of-chapter reviews, and exercises Attention to project management as it applies to a globalized business No one in a managerial role should be without Thamhain's expert advice. This guidebook is your road map to successfully incorporating enterprise project management into technology-based work. If where an organization allocates its resources determines its strategy, why is it that so few companies actively manage the resource allocation process? "Optimizing Corporate Portfolio Management: Aligning Investment Proposals with Organizational Strategy" goes beyond platitudes about why you should use corporate portfolio management (CPM) by offering a practical methodology to bring this powerful discipline to your organization. "Optimizing Corporate Portfolio Management" takes an expansive view of where CPM can be utilized by demonstrating that it can be used across any business line, product group or functional area, e.g., IT, R&D, innovation, marketing, sales force, capital expenditure, etc. CPM is appropriate anywhere discretionary investments are being selected and executed. As a result, other terms used to describe portfolio management such as IT portfolio management, enterprise portfolio management, and project portfolio management are all merely subsets or slices of CPM. The book is written by Anand Sanwal, an expert on CPM, who has led American Express' CPM discipline (referred to as American Express Investment Optimization). American Express' CPM efforts are widely recognized as the most extensive, substantial and progressive deployment of CPM across any organization. Sanwal avoids academic theories and consultant jargon to ultimately deliver pragmatic and proven recommendations on how to make CPM a reality. The book features a foreword by Gary Crittenden, former CFO and EVP of American Express, and several case studies from leading financial services, technology, and government organizations utilizing CPM. Additionally, the book has received significant praise from thought leaders at Google, HP, American Express, The CFO Executive Board, Gartner, Accenture Marketing Sciences, The Wharton School of Business and many others.

A Systems Approach to Achieving Strategic Objectives

Project Interface Management

Essential Project Investment Governance and Reporting

Optimizing Corporate Portfolio Management

Agile Project Management

A Just-in-time Handbook for Anyone Managing Projects

Up-Level Your Skills & Career by Mastering the Best Parts of an MBA Program

Learn powerful techniques for successfully managing modern projects, programs, and portfolios in any environment, no matter how complex. Mastering Project, Program, and Portfolio Management addresses several make-or-break issues associated with successful project management: organizational structure, linkages between project management and operations, and definitions and interrelationships amongst projects, programs and portfolios. Unlike other books, which address these issues only in passing, this book drills down to offer practical, real-world concepts, in-the-trenches insights, and proven applications. You'll learn how to: Plan projects and strategies to reflect your organization's needs and structures Develop and implement a successful Project Management Office (PMO) Organize projects, programs, and portfolios Systematically maximize the business value of project management This book is part of a new series of six cutting-edge project management guides for both working practitioners and students. Like all books in this series, it offers deep practical insight into the successful design, management, and control of complex modern projects. Using real case studies and proven applications, expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome. Individually, these books focus on realistic, actionable solutions, not theory. Together, they provide comprehensive guidance for working project managers at all levels, as well as indispensable knowledge for anyone pursuing PMI/PMBOK certification or other accreditation in the field.

This special issue of the Project Management Journal presents collection of six articles on managing projects in Africa. Providing a window into the important project activity taking place there, these articles extend both the empirical and theoretical understanding of the African project context and contribute to improving practice. Each article makes a unique contribution to either our understanding of the African project context or project management in general, and sometimes to both. After an introduction to the African project context at the start of the 21st century, the articles explore: • three different countries as well as multinational projects; • for-profit, public sector, and development aid projects; • infrastructure and information and communication technology; • project governance as well as project management; and • partnering challenges.

Accelerating change and the context for projects -- Understanding project complexity -- Interface management introduction -- Interface management process -- Interface analysis -- Interface management planning -- Interface management implementation -- Managing interface activity during execution -- Interface management verification and closeout

This title suggests proactive processes for ensuring proper financial reporting of project investments in compliance with the new Sarbanes-Oxley Federal Law and techniques for preventing, detecting, and managing the risks of fraud.

A Complete Guide to Identifying, Preventing, and Recovering from Project Failure

Project Portfolio Management in Theory and Practice

Guidance and Checklists for Engineering and Construction

Mastering Service-Based Project Leadership, Second Edition

Project and Portfolio Management

Strategic Project Management Made Simple

Conquering the Top 10 Risks That Threaten Success

Mastering Project Human Resource Management

Project portfolio management (PFM) is a critically important discipline, which organizations must embrace in order to extract the maximum value from their project investments. Essentially, PFM can be defined as the translation of strategy and organizational objectives into projects, programs, and operations (portfolio components); the allocation of resources to portfolio components according to organizational priorities; alignment of components to one or more organizational objectives; and the management and control of these components in order to achieve organizational objectives and benefits. The focus of this book is aimed at providing a mechanism to determine the individual and cumulative contribution of portfolio components to strategic objectives so that the right decisions can be made regarding those components.

Aligned to the PMBOK® Guide - Fifth Edition • Written in a simple questions-and-answers format. Engaging and a quick read. More than 200 examples including real-life screenshots, project documents, comparative charts, tables and figures to speed your learning curve. • Top 20 benefits to using the WBS and a proven step-by-step approach to creating a valuable WBS. • Clarification of the typical WBS confusions including its difference with the OBS, RBS, CBS, and BOM. • Describes how to link the WBS with the schedule and costs and differences between the WBS and the activity list. • The most comprehensive revision and comparison of WBS software. • WBS and requirements, scope baseline, and scope changes. • WBS value in managing scope, time, costs, communications, procurement, risks, human resources, quality, stakeholders, and integrations. New concepts and tips. • Presentation about the use of the WBS in global, multicultural, and virtual projects. • Discussion about the WBS and agile projects including the alignment between agile and PMBOK® Guide. • Valuable resource in the preparation for PMI certifications such as PMP®, CAPM®, PMI-SP® and PMI-RMP®. • Appendix with real-world WBS examples

Every CEO in the world, if questioned, will always complain that there are a lot of ideas to implement, but, unfortunately, insufficient resources to accomplish them. This book provides a solution to this dilemma by supplying techniques to assess the value of projects, prioritize projects, and decide which projects to implement and which to postpone. In addition, it describes various methods of balancing project portfolios and different strategic alignment models. The book provides thirty real-life project portfolio management case studies from pharmaceutical, product development, financial, energy, telecommunications, not-for-profit and professional services industries.

A practical and accessible guide to managing a successful project Effective Project Management is based around an activities and action check list approach to project management. It provides a guide to the basic principles and the disciplines that managers need to master in order to be successful. The author's check lists approach (based on his years of practical experience on projects) ensure that project managers are following valid processes, helping them to be innovative in their approach to developing plans and resolving problems. In addition, the author's check list pick and mix format is designed to be flexible in order to meet the individual needs of the reader. Effective Project Management also contains some information on the theories underpinning project management. Knowledge of the theory helps in the understanding of how project management works in practice. In addition to the book's check lists of what activities need to be performed, the author offers suggestions on how tasks could be carried out. This important resource: Covers a wide range of project management topics including the project management process, programme and portfolio management, initiating and contracting a project, personal skills and more Offers a highly accessible guide to the author's verified check list approach Presents flexible guidelines applicable for a wide range projects Includes guidance for project managers at all levels of experience Written for project managers working on engineering or construction projects, Effective Project Management reviews all aspects of a project from initiation and execution to project completion together with the specialist topics and personal skills needed to manage projects effectively.

Effectively Organize and Communicate with All Project Stakeholders

Practical Project Management

A Project and Portfolio Management Approach

What the best project managers know, do and say

Developing Core Competencies to Help Outperform the Competition

From Projects to Programs

Mastering Software Project Requirements

Mastering Project Portfolio Management

Certifications in project management are like birthdays: everybody has one. You need something more to distinguish yourself in this profession. This book is a practical guide for project and program managers who want to increase their skills by incorporating relevant theory, formulas, and tools from Master of Business Administration (MBA) curriculum. The book provides an overview of core classes taught in most MBA programs, but in a way that makes the material practical for project practitioners. Readers will learn new tools to improve critical decision making, formulas and techniques for making recommendations to leadership, and an assortment of theories for up leveling their project management skills.

Even in a well-managed multi-project environment, it is not unusual to see half of all projects completed either late, over budget or with cuts to original scope. However, the proven approach presented in Advanced Multi-Project Management has enabled large, medium, and even small organizations to consistently complete their projects faster, within original scope and budget, and increase the number of projects executed with the same resources by as much as 70%. The list of companies that have used this methodology for stunning results includes some of the biggest, well-known names in the world—Boeing, Rio Tinto, ABB, and Chrysler. This guide details the six gears that must work in unison to drive speed and predictability within an organization.

This book is a concise step-by-step guide to building and establishing the frameworks and models for the effective management and development of software requirements. It describes what great requirements must look like and who the real audience is for documentation. It then explains how to generate consistent, complete, and accurate requirements in exacting detail following a simple formula across the full life cycle from vague concept to detailed design-ready specifications. Mastering Software Project Requirements will enable business analysts and project managers to decompose high-level solutions into granular requirements and to elevate their performance through due diligence and the use of better techniques to meet the particular needs of a given project without sacrificing quality, scope, or project schedules. J. Ross Publishing offers an add-on at a nominal cost — Downloadable, customizable tools and templates ready for immediate implementation. This unique guide and professional reference presents a structured framework for practitioners and students of project, program, and portfolio management to enhance their strategic and analytic capabilities in the evolving discipline of project portfolio management (PPM). It provides a practical, step-by-step approach to building competencies in categorizing, evaluating, optimizing, prioritizing, and managing an IT, pharmaceutical, biotech or other complex R&D-oriented portfolio of investments.

Driving Project, Program, and Portfolio Success

Proven Methods to Meet Organizational Goals

The MBA Distilled for Project & Program Professionals

Advanced Multi-Project Management

Project Pain Reliever

Creating a Greater Whole

Achieving Outstanding Speed and Results with Predictability

A Practical Guide to Requirements for Engineering, Product, Construction, IT and Enterprise Projects

Mastering Project Management Strategy and Processes gives managers powerful insights and tools for structuring and managing any project based on business strategy and how that project will be used. Starting with project objectives, it demonstrates how to establish processes that optimally group actions at each stage of the project lifecycle - thereby maximizing the likelihood of success. This book is part of a new series of six cutting-edge project management guides for both working practitioners and students. Like all books in this series, it offers deep practical insight into the successful design, management, and control of complex modern projects. Using real case studies and proven applications, expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome. Individually, these books focus on realistic, actionable solutions, not theory. Together, they provide comprehensive guidance for working project managers at all levels, as well as indispensable knowledge for anyone pursuing professional certification or other accreditation in the field.

Whether you are organising an important event or heading up a large team, running a project can be a daunting process. Spiralling costs and missed deadlines are part of everyday life for many project managers - in fact, more projects fail than succeed! But project management doesn't have to be this way. It is possible to manage projects that consistently meet deadlines and come in within budget. Brilliant Project Management shows you how. Drawing on over 30 years of experience, you'll discover how to ensure your projects succeed every time. In this new edition Barker & Cole have included a section highlighting valuable sources of information in the challenging world of project management, including their inside track on methods, training and professional associations. It's the ultimate guide to becoming a brilliant project manager. Brilliant Outcomes Make a success of any project. Deliver on your promises. Save money, time and your sanity!

Streamline project workflow with expert agile implementation The Project Management Profession is beginning to go through rapid and profound transformation due to the widespread adoption of agile methodologies. Those changes are likely to dramatically change the role of project managers in many environments as we have known them and raise the bar for the entire project management profession; however, we are in the early stages of that transformation and there is a lot of confusion about the impact it has on project managers: There are many stereotypes and misconceptions that exist about both Agile and traditional plan-driven project management. Agile and traditional project management principles and practices are treated as separate and independent domains of knowledge with little or no integration between the two and sometimes seen as in conflict with each other. Agile and "Waterfall" are thought of as two binary, mutually-exclusive choices and companies sometimes try to force-fit their business and projects to one of those extremes when the right solution is to fit the approach to the project. It's no wonder that many Project Managers might be confused by all of this! This book will help project managers unravel a lot of the confusion that exists; develop a totally new perspective to see Agile and traditional plan-driven project management principles and practices in a new light as complementary to each other rather than competitive; and learn to develop an adaptive approach to blend those principles and practices together in the right proportions to fit any situation. There are many books on Agile and many books on traditional project management but what's very unique about this book is that it takes an objective approach to help you understand the strengths and weaknesses of both of those areas to see how they can work synergistically to improve project outcomes in any project. The book includes discussion topics, real world case studies, and sample enterprise-level agile frameworks that facilitate hands-on learning as well as an in-depth discussion of the principles behind both Agile and traditional plan-driven project management practices to provide a more thorough level of understanding.

"Whether you are managing your first project or your hundredth, you are likely to face new challenges. Project Pain Reliever offers guidance you'll cherish and want to keep close by." —Kevin Murphy, Managing Partner, Conner Partners "This book is like a therapy session for project managers. I'm prescribing this to my team. No more guesswork for new PMs. Project Pain Reliever lays it all out, with a 360 degree view on all the possible scenarios a PM will face, and prescribes a strategy to deal with them. As a project manager, I'm often trying to help my team members understand why we cannot do certain things — like scope creep. This book will serve as a great tool to educate and re-enforce!" —Lauren Heinz, PMP, CSM, Six Sigma Blackbelt, Managing Consultant, Practice Services, CA Technologies "This is a wonderful and thorough overview of a number of very common, yet complex, problems and solutions that project and functional managers of all levels can benefit from. The honest writing style and poignant anecdotes also make this an enjoyable read. I've added Project Pain Reliever to my team's professional reading list... it is equally applicable to everyone on my team — from the greenest summer intern to my most seasoned business leader." —Aaron Hall, PMP, Vice President, Program Management and Product Development, K12 Inc. Much of the work performed in organizations around the world today is project oriented. Those responsible for leading the majority of these projects to successful results have varied educational backgrounds, knowledge, skill sets, and experiences gained over the course of their lives and careers that do not include the professional discipline known as project management. Most are managing projects as part of their role, not their profession. However, these accidental project managers frequently run into the same sort of issues and problems faced by those whose profession is project management, but they lack the education or training to properly address them. As a result, more projects run by accidental project managers fail than succeed. This handbook was developed specifically for those accidental project managers and for the relatively new project managers within the profession. It is uniquely organized in a manner designed to help these project managers quickly find specific solutions to the problems they are desperate to fix right now! The text is divided into two broad categories: the Art of Project Management and the Science of Project Management. Each part is divided into chapters to narrow the user's search by type of issue that project managers encounter, such as Planning and Managing Risks. These are then further divided by specific problems labeled as sub-chapters, such as "The company's project

management process doesn't work for me' and 'My project is too dependent on a few key people'. Project Pain Reliever: A Just-In-Time Handbook for Anyone Managing Projects is essentially a plug-and-play answer to the accidental project manager's problems, and a valuable desk reference for all project managers. Key Features: Presents insights and specific guidance from more than 30 leading project management experts that were sourced from around the world for their specialized knowledge and experience Provides quick references to problems often encountered by anyone managing projects and specific solutions to these problems using language that is easy to understand and techniques that can be applied immediately Each of the 93 sub-chapters brings clarity to the perceived problem, describes warning signs, includes a sidebar example, explains what will happen if you do nothing, and outlines a best practice solution and specific steps for solving the problem WAV offers handy "What you have learned" summaries for addressing problems contained within the book, additional problems with solutions, and other useful resources — available from the Web Added Value Download Resource Center at www.jrosspub.com

Essentials from the Project Management Journal

Oracle Primavera P6 Version 8

Preventing Project Fraud and Ensuring Sarbanes-Oxley Compliance

Project Portfolio Management

Aligning Investment Proposals with Organizational Strategy

Enterprise Project Portfolio Management

Managing Technology-Based Projects

Brilliant Project Management ePub eBook

Mastering Project Portfolio Management A Systems Approach to Achieving Strategic Objectives J. Ross Publishing

Business Driven Project Portfolio Management covers the top 10 risks that threaten project portfolio management success and offers practical alternatives to help ensure achievement of desired results. Written from a business perspective, it contains the executive insights, management strategy, tactics, processes and architecture needed for the successful implementation, ongoing management, and continual improvement of project portfolio management (PPM) in any organization. Key Features: --Presents actionable tools, techniques and solutions to the top 10 PPM risks and execution difficulties that most organizations and program management offices (PMOs) face --Includes real case examples that organizations and PMOs of all shapes and sizes seeking to effectively management project portfolios will find beneficial --Shares insightful and practical advice from executives of leading PPM providers, coupled with the wisdom of highly experienced operational executives who manage PMOs, use PPM applications, and are responsible for PPM success --WAV offers downloadable PPM-related episodes of The PMO Podcast™, an executive overview presentation of the book's content, solutions to end-of-chapter questions for professors, and 100 practical tips for implementing PPM within your organization — available from the Web Added Value™ Download Resource Center at www.jrosspub.com

When Fortune Magazine estimated that 70% of all strategies fail, it also noted that most of these strategies were basically sound, but could not be executed. The central premise of Strategic Project Management Made Simple is that most projects and strategies never get off the ground because of adhoc, haphazard, and obsolete methods used to turn their ideas into coherent and actionable plans. Strategic Project Management Made Simple is the first book to couple a step-by-step process with an interactive thinking tool that takes a strategic approach to designing projects and action initiatives. Strategic Project Management Made Simple builds a solid platform upon four critical questions that are vital for teams to intelligently answer in order to create their own strong, strategic foundation. These questions are: 1. What are we trying to accomplish and why? 2. How will we measure success? 3. What other conditions must exist? 4. How do we get there? This fresh approach begins with clearly understanding the what and why of a project - comprehending the bigger picture goals that are often given only lip service or cursory reviews. The second and third questions clarify success measures and identify the risky assumptions that can later cause pain if not spotted early. The how questions - what are the activities, budgets, and schedules - comes last in our four-question system. By contrast, most project approaches prematurely concentrate on the how without first adequately addressing the three other questions. These four questions guide readers into fleshing out a simple, yet sophisticated, mental workbench called "the Logical Framework" - a Systems Thinking paradigm that lays out one's own project strategy in an easily accessible, interactive 4x4 matrix.

The inclusion of memorable features and concepts (four critical questions, LogFrame matrix, If-then thinking, and Implementation Equation) make this book unique.

This is the story of an up-and-coming project manager that has been handed a large program to lead. Follow along as Susan Codwell, Program Manager for FitAtWork Inc., struggles, leads, stumbles, and grows into the role of program manager. Throughout this book you will gain a clear understanding of the core program management processes and components involved. An engaging story of what makes program management effective, From Projects to Programs: A Project Manager's Journey introduces key program management concepts in a manner that is easy to understand. It provides a backstage view into the workings of program management, program organization, team dynamics, and the skills required to manage programs. Presents new ideas on program organization and reporting Identifies the critical skills required of program managers Supplies helpful tips for managing project managers Includes reflections at the end of each chapter that reinforce key concepts Narrated through the eyes of a program manager, the book provides you with the opportunity to experience the ins and outs of real-world program management. Every project team member will find themselves somewhere in this story. Whether you are an aspiring program manager, a successful project manager, or a project team member, this book offers a fascinating glimpse into what it takes to run successful programs in today's business environment.

The Strategic Project Leader

Project Scope Management

Business Driven Project Portfolio Management

A Project Manager's Journey

A Model for Improved Decision-Making

Project Management Essentials, Second Edition

Ethics and Project Management

The Most Practical Approach to Work Breakdown Structures (WBS)!

This unique text provides a holistic systems approach to project portfolio management which includes people, processes, tools, and techniques that work synergistically to produce portfolio decisions with the best chance of success. Accompanied by decision support software and advanced decision making techniques, it guides readers step-by-step through the entire project portfolio management process. This professional guide is also ideal for executive continuing education programs, and as a primary text for graduate level academic courses.

Project management is a critical skill across a broad range of disciplines. Yet most people, regardless of educational background, have never received training in how to plan, manage, and execute projects. Project Management Essentials, Second Edition, is the go-to book for those who have tried and true project management skills combined with the most current ideas from Agile in a concise, up-to-date, user-friendly format. It follows the project life cycle and provides several ready-to-use templates. Readers can use this book to plan and manage a project from start to finish or as a reference for help with one particular component of project management. Alongside each template is a brief description of what each template is and why it is useful, with an example to illustrate it.

Ethics plays a critical role in project management, but all too often, its importance is overlooked. This benign neglect can result in serious consequences to individuals and organizations, ranging from tarnished reputations to civil and criminal liability. Ethics and Project Management demonstrates the importance of making ethics a key consideration in managing projects and describes the impacts that occur when ethical transgressions arise. Providing the tools necessary for project managers to avoid an ethical lapse that can put themselves and their organization at risk, this volume: Defines ethics and places it within the project management context Discusses the contents of the Project Management Institute's code of ethics Enables project managers to recognize the trends that precipitate ethical dilemmas on a project Demonstrates how ethical concerns permeate the entire project life cycle Provides tips on establishing a governance protocol to ensure ethical compliance Explores legal issues that arise from unethical behavior Examines how ethical concerns on a project can have global implications, and how to operate in international settings with cultural differences Each chapter ends with a Getting Started Checklist, facilitating immediate application of the concepts discussed and making it easy for project managers to determine whether they are in compliance with ethical standards. Providing a solid roadmap for the ethical health of a project, this volume is essential reading for all those concerned with avoiding the disastrous consequences of a cavalier approach to ethics. Praise for the book: ... a great desktop reference for any project manager. It is a must-have title to complete any project management library and I recommend it to both new and highly experienced project managers. —Gregg D. Richie, PMP, MCTS, CNP, Managing Principal, PB, LLC

Creating a Greater Whole unlocks the not-so-secret secrets of what aspiring managers need to become strong leaders. This information-rich, easy to understand guide offers readers an immediate clear path to honing their leadership skills using the rigor and discipline of project management principles. Topics include stakeholder management, collaborative communication, multi-criteria decision making, and conflict management. Reflective exercises in each chapter raise key questions for readers to craft their own development path. The process invites emerging leaders to draw from their past experiences, recognize their intrinsic capabilities, and identify specific skills to cultivate.

Rescue the Problem Project

Models for Structuring and Executing the Project Hierarchy

Making Things Happen

Building Competencies for R&D and IT Investment Success

The Project Manager's Guide to Mastering Agile

A Framework for Successful Planning, Development & Alignment

Fundamentals of Project Management

The Sustainability Wheel

Incomplete or missed requirements, omissions, ambiguous product features, lack of user involvement, unrealistic customer expectations, and the proverbial scope creep can result in cost overruns, missed deadlines, poor product quality, and can very well ruin a project. Project Scope Management: A Practical Guide to Requirements for Engineering, Product, Construction, IT and Enterprise Projects describes how to elicit, document, and manage requirements to control project scope creep. It also explains how to manage project stakeholders to minimize the risk of an ever-growing list of user requirements. The book begins by discussing how to collect project requirements and define the project scope. Next, it considers the creation of work breakdown structures and examines the verification and control of the scope. Most of the book is dedicated to explaining how to collect requirements and how to define product and project scope inasmuch as they represent the bulk of the project scope management work undertaken on any project regardless of the industry or the nature of the work involved. The book maintains a focus on practical and sensible tools and techniques rather than academic theories. It examines five different projects and traces their development from a project scope management perspective—from project initiation to the end of the execution and control phases. The types of projects considered include CRM system implementation, mobile number portability, port upgrade, energy-efficient house design, and airport check-in kiosk software. After reading this book, you will learn how to create project charters, high-level scope, detailed requirements specifications, requirements management plans, traceability matrices, and a work breakdown structure for the projects covered.

*Updated concepts and tools to set up project plans, schedule work, monitor progress-and consistently achieve desired project results.In today's time-based and cost-conscious global business environment, tight project deadlines and stringent expectations are the norm. This classic book provides businesspeople with an excellent introduction to project management, supplying sound, basic information (along with updated tools and techniques) to understand and master the complexities and nuances of project management. Clear and down-to-earth, this step-by-step guide explains how to effectively spearhead every stage of a project-from developing the goals and objectives to managing the project team-and make project management work in any company. This updated second edition includes: * New material on the Project Management Body of Knowledge (PMBOK) * Do's and don'ts of implementing scheduling software* Coverage of the PMP certification offered by the Project Management Institute* Updated information on developing problem statements and mission statements* Techniques for implementing today's project management technologies in any organization-in any industry.*

Organizations find that a performance gap exists between sustainability vision and benefits realization. Effecting transformational change requires incorporating sustainability into organization's culture including policies, processes, and people. Although they are often overlooked, project management professionals and HR professionals are valuable

This book is written in simple, easy to understand Format with lots of screenshots and step-by-step explanations. If you are a Project manager or a consultant, who wants to master the core concepts of Primavera P6 and the new features associated with version 8, then this is the best guide for you. This book assumes that you have a fundamental knowledge of working in the Primavera P6 environment.

Mastering Project, Program, and Portfolio Management

Managing Projects in Africa

Becoming a Sustainable Organization

A Project Manager's Guide to Becoming a Leader

Practical Tools for Leaders and Teams

Mastering Project Management

Tools, Techniques, People and Business Processes

Agile Portfolio Management

Rescue the Problem Project provides project managers, executives, and customers with ways to accurately assess issues and fix problems. Many books explain how to run a project, but only this one shows how to bring it back from the brink of disaster.

This volume enables managers to review, extend and sharpen their project management skills, promoting individual development, personal and organizational effectiveness. Practical features include key questions, action checklists, activities and guides to best practice.

Learn powerful communications and stakeholder management techniques that dramatically improve your ability to deliver projects successfully! Unlike other project guides, which address these issues only in passing, Mastering Project Human Resource Management offers practical, real-world guidance, in-the-trenches insights, and proven applications. You'll learn how to: Identify stakeholders and initiate communications Plan for effective HR, communications, and stakeholder management Build, develop, and manage project teams capable of powerfully effective communication and stakeholder engagement Monitor, control, and optimize the effectiveness of your communication and engagement This book is part of a new series of six cutting-edge project management guides for both working practitioners and students. Like all books in this series, it offers deep practical insight into the successful design, management, and control of complex modern projects. Using real case studies and proven applications, expert authors show how multiple functions and disciplines can and must be integrated to achieve a successful outcome. Individually, these books focus on realistic, actionable solutions, not theory. Together, they provide comprehensive guidance for working project managers at all levels, as well as indispensable knowledge for anyone pursuing PMI/PMBOK certification or other accreditation in the field.

Decision-making is a process of choosing from possible courses of action in order to attain goals and objectives. Nobel laureate Herbert Simon wrote that the whole process of managerial decision-making is synonymous with the practice of management. Decision-making is at the core of all managerial functions. Planning, for example, involves the following decisions: What should be done? When? How? Where? By whom? Other managerial functions, such as organizing, implementing, and controlling, rely heavily on decision-making.Decision by Objectives is an invaluable book about the art and science of decision-making. It presents a very practical approach to decision-making that has a sound theoretical foundation, known as the analytic hierarchy process. Intended for both the student and the professional, the book includes approaches to prioritizing, evaluating alternative courses of action, forecasting, and allocating resources. By focusing on objectives rather than alternatives alone, it shows the reader how to synthesize information from multiple sources, analyses, and perspectives. The methods presented have been gaining popularity throughout the world.

Mastering Project Management Strategy and Processes

Tips, Tactics, and Tools

Principles and Practices for an Adaptive Approach

A Guide to the Methodology and Its Successful Implementation "Knowledge That Sets You Apart"

Thirty Case Studies From around the World

Effective Project Management

Decision By Objectives: How To Convince Others That You Are Right

Secrets to Mastering the WBS in Real-world Projects

Business sustainability is the management of environmental, social, and financial demands to ensure responsible, ethical, and ongoing success. Businesses appear to have not only bought into integrating sustainability into their business plans, but have started profiting from it. This book helps project, program, and portfolio managers to integrate

Offers a collection of essays on philosophies and strategies for defining, leading, and managing projects. This book explains to technical and non-technical readers alike what it takes to get through a large software or web development project. It does not cite specific methods, but focuses on philosophy and strategy.

As executives build and nurture their organization's strategic agility in today's turbulent, uncertain business environment, the ability to lead strategic change has become more critical than ever. The Strategic Project Leader: Mastering Service-Based Project Leadership, Second Edition will help project managers lead with confidence in temporary, ambiguous team structures that execute risk-laden work in an increasingly agile project environment. Like the first edition, this edition encourages readers to take ownership of their leadership agenda and become disciplined in the processes of building a framework of leadership skills. Readers are introduced to a new role: the service-based project leader. This role serves the entire project organization by creating a meaningful experience for team members, customers, and critical stakeholders. The book provides practical guidance to help you move from project manager to service-based project leader. Detailing a framework for developing and refining leadership skills, it explains how to build a leadership competency pyramid and then execute a self-directed plan for building leadership competencies. The leadership competency pyramid includes an intuitive model that will be helpful to project managers at any level. The book elaborates on the components of each layer of the pyramid and how each layer relates to the others. A chapter is dedicated to each layer of the pyramid, with supporting evidence for the necessity of each of these layers, as well as practical advice on how to build and practice these component layers.

The author has 39 years of experience implementing project management techniques. Includes unique material based on the author's experiences that cannot be found elsewhere. Readers can refer to self-contained chapters for quick reference and problem-solving or read the entire book.

Reducing Risk on Major Projects