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From the perspective of
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delivering successful projects, the value of a skilled project sponsor and project manager outweighs many other factors. Projects need leaders who can give them

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vision, identity, keep the stakeholders and the project team on board and make the difficult decisions that will enable the project to continue (or, if necessary, be

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terminated). These are human skills that don't necessarily feature large in the project management bodies of knowledge. Ralf Müller and Rodney Turner's Project-Oriented

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Leadership explains the key leadership models of managerial, intellectual and emotional leadership and shows how they can be applied within projects to lead processes, functions

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and people, and ensure an ethical and inclusive approach within projects and programs.

This comprehensive resource presents the fundamentals of project

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*management and ties them
to strategic business
systems and procedures.
This insightful guide
demonstrates how project
management fits into an
organization and offers*

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*helpful advice on applying
this knowledge on the job.
This book is the second in
a series of volumes
focused on publishing the
latest thinking and
findings in the field of*

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*project management
research. It focuses on
people and places and
their role in projects and
project management, and
draws from conference
papers presented at the*

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*Australian Institute of
Project Management
national conferences held
in Australia in 2012, 2013
and 2014. Contributors
here consist of both
academics and*

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practitioners with authors representing the latest developments in Australia, Indonesia and Saudi Arabia. The book brings together papers focused on the themes of project

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*management offices;
stakeholders; complexity;
and risk management. It
concludes with three case
studies on the application
of project management in
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managers know, do and say

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What to Do When Everyone

Looks to You

The Making of a Manager

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important event or heading up a large team, running a project can be a daunting process. Spiralling costs and missed deadlines are part of everyday life for many project managers - in fact, more projects fail than succeed! But

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project management doesn't have to be this way. It is possible to manage projects that consistently meet deadlines and come in within budget. Brilliant Project Management shows you how. Drawing on over 30 years

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of experience, you'll discover how to ensure your projects succeed every time. In this new edition Barker & Cole have included a section highlighting valuable sources of information in the challenging world of

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insights from one of the best-known and respected authorities on the subject. From the intricate framework of organizational behavior and structure that can determine project success to the planning,

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scheduling, and controlling processes vital to effective project management, the new edition thoroughly covers every key component of the subject. This Tenth Edition features: New sections on scope changes,

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Technology is a highly regarded textbook that addresses project management across all industries. First covering the essential background, from origins and philosophy to methodology, the bulk of the

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book is dedicated to concepts and techniques for practical application. Coverage includes project initiation and proposals, scope and task definition, scheduling, budgeting, risk analysis, control, project

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**selection and portfolio
management, program
management, project
organization, and all-important
"people" aspects—project
leadership, team building,
conflict resolution, and stress**

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management. The systems development cycle is used as a framework to discuss project management in a variety of situations, making this the go-to book for managing virtually any kind of project, program, or task

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force. The authors focus on the ultimate purpose of project management—to unify and integrate the interests, resources and work efforts of many stakeholders, as well as the planning, scheduling, and

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budgeting needed to accomplish overall project goals. This sixth edition features: updates throughout to cover the latest developments in project management methodologies; a new chapter on project

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procurement management and contracts; an expansion of case study coverage throughout, including those on the topic of sustainability and climate change, as well as cases and examples from across the globe,

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including India, Africa, Asia, and Australia; and extensive instructor support materials, including an instructor's manual, PowerPoint slides, answers to chapter review questions and a test bank of questions. Taking a

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**technical yet accessible
approach, this book is an ideal
resource and reference for all
advanced undergraduate and
graduate students in project
management courses, as well as
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**Developing Core Competencies
to Help Outperform the
Competition**

Project Management A Managerial
Approach John Wiley & Sons

Not long ago project management was
perceived as a highly technical endeavor
with applications to highly specialized

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industries. Times have changed-and so have the collective perceptions about project management. Today project management skills are applied throughout a wide range of businesses and industries. Successful project managers are defined now not only by their skill in dealing with issues of planning, scheduling, and

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budgeting, but also by their ability to manage people. Clifford Gray and Erik Larson, both of Oregon State University, are aware of this evolution and have used the Third Edition of Project Management: The Managerial Process to address these shifts. This highly-qualified author team provides readers with a complete picture

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of project management. Technical issues are addressed thoroughly, but unlike similar books on this subject, Project Management: The Managerial Process presents them in context, demonstrating how project management techniques can be applied in a wide variety of businesses, while emphasizing the importance of

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accounting for the human element in the successful management of all types of projects. Case studies and "Snapshot from Practice" boxes are among the ways readers learn throughout this text. A pedagogically rich CD-ROM, and a second CD-ROM containing a trial version of Microsoft Project, are also

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available with all new copies of this text.

Once again, the authors have succeeded in providing readers with a complete picture of project management: not only "what to do" and "how to do it," but also why it is done. Book jacket.

With 200 pages of new content, the fifth edition of this popular guide gives new or

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veteran project managers a comprehensive overview of all of the best-of-breed project management approaches and tools today, including Traditional (Linear and Incremental), Agile (Iterative and Adaptive), and Extreme. Step-by-step instruction and practical case studies show you how to use these tools effectively to

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achieve better outcomes of projects at hand. Plus, the book provides full coverage on managing continuous process improvement, procurement management, managing distressed projects, and managing multiple team projects. The companion Web site includes exercises and solutions that accompany the project

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management instruction in the book.

The purpose of this book is to shed light on the performance and personal competencies of information technology (IT) project managers in South Africa.

Predictive models are built to determine what project managers consider the crucial competencies they should possess to

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deliver an IT project successfully. This investigation takes place in the context of poor IT project success rates globally and, in particular, in South Africa. This novel research seeks to extend the debate on project success beyond what constitutes success or failure, but seeks to find clarity in what IT project managers believe are

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the essential competencies in practice.

This quantitative research gathered data by way of an online survey based on literature regarding the Project Management Competency Development Framework (PMCDF). The population consisted of IT project managers in South Africa. Four hundred and two respondents

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chose to share their insights. Through the use of descriptive and multivariate statistics, major competency factors were identified. These factors were used in structural equation modelling to build various validated predictive models. This book contributes to the current body of knowledge by uncovering the

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competencies that IT project managers consider themselves competent in. The structural equation models indicated predictors of perceived competence by IT project managers and where these perceived competencies differ from literature. Twelve managerial implications are highlighted in the final chapter that

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seek to draw the myriad threads together into a coherent summary. It is apparent that IT project managers do not consider the PMCDF important in its entirety, but instead choose to focus on certain competencies.

PMP Exam Practice Test and Study
Guide

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Project Management ToolBox

What the Top 2% Know That Everyone
Else Does Not

A Strategic Managerial Approach

The State of the World's Biodiversity for
Food and Agriculture

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Popular Project

Management Methodologies

The Project Management:

25 Popular Project

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is drafted for your

help. The purpose of

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this book is to enhance
the importance of
project methodologies. A
project management
methodology will help
you to simplify a
complex project

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management. A well-structured methodology can provide a common language for the understanding of people. It can improve the communication and

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provide a common
framework for everybody
to improve cooperation
and teamwork. The use of
the standard template
and reporting tools can
save your time. The

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success of a project is based on the governance of steering team, project management team and production team.

This book focused on the following topics:

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Introduction to Project
Management Methodologies
Project Risk Management
Project Lifecycle and
Management Process Tips
to Design Project
Methodologies Project

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Management Tools The
book starts a discussion
on the project
management and its
methodologies. You will
come to know about the
complete procedure of a

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project management,
including initiating,
planning,
implementation,
controlling and closure.
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Biodiversity for Food
and Agriculture presents
the first global
assessment of
biodiversity for food
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**worldwide. Biodiversity
for food and agriculture
is the diversity of
plants, animals and
micro-organisms at
genetic, species and
ecosystem levels,**

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present in and around
crop, livestock, forest
and aquatic production
systems. It is essential
to the structure,
functions and processes
of these systems, to

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**livelihoods and food
security, and to the
supply of a wide range
of ecosystem services.
It has been managed or
influenced by farmers,
livestock keepers,**

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forest dwellers, fish farmers and fisherfolk for hundreds of generations. Prepared through a participatory, country-driven process, the report draws on

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information from 91
country reports to
provide a description of
the roles and importance
of biodiversity for food
and agriculture, the
drivers of change

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affecting it and its
current status and
trends. It describes the
state of efforts to
promote the sustainable
use and conservation of
biodiversity for food

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and agriculture,
including through the
development of
supporting policies,
legal frameworks,
institutions and
capacities. It concludes

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**with a discussion of
needs and challenges in
the future management of
biodiversity for food
and agriculture. The
report complements other
global assessments**

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prepared under the
auspices of the
Commission on Genetic
Resources for Food and
Agriculture, which have
focused on the state of
genetic resources within

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particular sectors of
food and agriculture.

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Project Management, 8e provides a holistic and realistic approach to Project Management that combines the human aspect and culture of an organization with the

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It covers concepts and

skills used to propose,

plan secure resources,

budget and lead project

teams to successful

completion of projects.

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this text is not only on how the management process works, but also, and more importantly, on why it works. It's not intended to specialize by industry type or

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project scope, rather it is written for the individual who will be required to manage a variety of projects in a variety of organizational settings.

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8e was written for a
broad range of audiences
including, project
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analysts and Project
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**A Guide to the Project
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Knowledge (PMBOK® Guide)
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*that operations management
will play in all the career
paths that they choose. • The
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Planning · Schedule
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*Management · Project
Management*

*Instant Wall Street Journal
Bestseller! Congratulations,
you're a manager! After you
pop the champagne, accept
the shiny new title, and
step into this thrilling*

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next chapter of your career, the truth descends like a fog: you don't really know what you're doing. That's exactly how Julie Zhuo felt when she became a rookie manager at the age of 25. She stared at a long list of

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logistics--from hiring to firing, from meeting to messaging, from planning to pitching--and faced a thousand questions and uncertainties. How was she supposed to spin teamwork into value? How could she be

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a good steward of her reports' careers? What was the secret to leading with confidence in new and unexpected situations? Now, having managed dozens of teams spanning tens to hundreds of people, Julie

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knows the most important lesson of all: great managers are made, not born. If you care enough to be reading this, then you care enough to be a great manager. The Making of a Manager is a modern field

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insights, including: * How
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an average manager
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uses self study to help
readers increase their
chances of passing the PMP
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*first time around. This
tenth edition is up to
date with the 2015
Examination Content
Outline (ECO) published by
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Project management is*

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*recognised as a core
competency across health
and community services
environments, yet it can
be challenging for new
project staff and
practitioners to balance*

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*the needs of stakeholders
and ensure the best
outcome for everyone
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presents the tools and techniques for effective practice, offering practical problem-solving strategies for managing projects based on real-life scenarios. The expert

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*authors use case studies
and examples from the
field to illustrate topics
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cycle, project planning,
execution and evaluation,
risk management, handling*

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*change and building
effective teams. This
edition also features a
new chapter on the
importance of
incorporating evaluation
into project design and*

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*implementation, and how
evaluation can impact on
future project design and
development. Written by
highly experienced authors
and underpinned by the
latest research, this is*

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*an essential resource for
anyone studying or working
in health and community
services.*

*Henry Mintzberg first
became a star with his
1973 classic book, The*

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Nature of Managerial Work, which overturned many standard views of what managers do and how they do it. Since then, Mintzberg has written many other important and

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*bestselling books, such as
The Rise and Fall of
Strategic Planning and
Managers Not MBAs. In this
new book Mintzberg
provides the most
comprehensive, most*

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authoritative, and most revealing examination of managing yet written. He updates his pathbreaking and influential findings in The Nature of Managerial Work,

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*comprehensively analyzes
research on managing over
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*Projects continue to grow
larger, increasingly
strategic, and more
complex, with greater*

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*collaboration, instant
feedback, specialization,
and an ever-expanding list
of stakeholders. Now more
than ever, effective
project management is
critical for the success*

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*of any deliverable, and
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CEO for 24 years, rebel boutique hotelier Chip Conley was looking at an open horizon in midlife. Then he received a call from the young founders of Airbnb, asking him to help grow their disruptive start-up into a global hospitality giant. He

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had the industry experience, but Conley was lacking in the digital fluency of his 20-something colleagues. He didn't write code, or have an Uber or Lyft app on his phone, was twice the age of the average Airbnb employee, and

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would be reporting to a CEO young enough to be his son. Conley quickly discovered that while he'd been hired as a teacher and mentor, he was also in many ways a student and intern. What emerged is the secret to thriving as

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a mid-life worker: learning to marry wisdom and experience with curiosity, a beginner's mind, and a willingness to evolve, all hallmarks of the "Modern Elder." In a world that venerates the new, bright, and shiny, many of us are left feeling

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invisible, undervalued, and threatened by the "digital natives" nipping at our heels. But Conley argues that experience is on the brink of a comeback. Because at a time when power is shifting younger, companies are finally

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waking up to the value of the humility, emotional intelligence, and wisdom that come with age. And while digital skills might have only the shelf life of the latest fad or gadget, the human skills that mid-career workers possess--like good

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judgment, specialized knowledge, and the ability to collaborate and coach - never expire. Part manifesto and part playbook, Wisdom@Work ignites an urgent conversation about ageism in the workplace, calling on us to treat

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age as we would other type of diversity. In the process, Conley liberates the term "elder" from the stigma of "elderly," and inspires us to embrace wisdom as a path to growing whole, not old. Whether you've been forced to make a mid-

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career change, are choosing to work past retirement age, or are struggling to keep up with the millennials rising up the ranks, Wisdom@Work will help you write your next chapter.

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the Practicing Project Manager, Second Edition is an essential resource for experienced project managers and project management students alike.

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Edition focuses on the technical
aspects of project management that
are directly related to practice.

As the use of project management to

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accomplish organisational goals continues to grow, skills related to understanding human behavior, evaluating organisational issues, and using quantitative methods are all necessary for successful project management. Meredith and Mantel have drawn from experiences in the

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workplace to develop a text that teaches the student how to build skills necessary for selecting, initiating, operating, and controlling all types of projects.

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When software development teams

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move to agile methods, experienced project managers often struggle—doubtful about the new approach and uncertain about their new roles and responsibilities. In this book, two long-time certified Project Management Professionals (PMPs) and Scrum trainers have built a

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bridge to this dynamic new paradigm. They show experienced project managers how to successfully transition to agile by refocusing on facilitation and collaboration, not “command and control.” The authors begin by explaining how agile works: how it differs from traditional “plan-

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driven” methodologies, the benefits it promises, and the real-world results it delivers. Next, they systematically map the Project Management Institute’s classic, methodology-independent techniques and terminology to agile practices. They cover both process and project

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lifecycles and carefully address vital issues ranging from scope and time to cost management and stakeholder communication. Finally, drawing on their own extensive personal experience, they put a human face on your personal transition to agile--covering the emotional

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challenges, personal values, and key leadership traits you'll need to succeed. Coverage includes Relating the PMBOKR Guide ideals to agile practices: similarities, overlaps, and differences Understanding the role and value of agile techniques such as iteration/release planning and

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retrospectives Using agile techniques to systematically and continually reduce risk Implementing quality assurance (QA) where it belongs: in analysis, design, defect prevention, and continuous improvement Learning to trust your teams and listen for their discoveries Procuring,

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purchasing, and contracting for software in agile, collaborative environments Avoiding the common mistakes software teams make in transitioning to agile Coordinating with project management offices and non-agile teams “Selling” agile within your teams and throughout your

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